

Air Cargo Overview May 2019

Air Freight Segments



Belly-Cargo: Freight in the baggage hold of passenger flights

All-Cargo: Freight on the main deck of all-cargo aircraft

Integrators: Freight on the main deck of all-cargo aircraft







Importance of Air Freight for Passenger Airlines



Air freight accounts for 12% of the total revenue of the airline industry

North Atlantic Routes: 5% to 15% of the revenue

North Pacific roads: 5% to 20% of the revenue

Very few international flights would be profitable without air cargo revenues.

Air Freight User Profile



- Time-sensitive goods (aerospace, flowers, perishables)
- Temperature sensitive products (food products, pharmaceuticals)
- High value items
- Live animals
- Couriers and documents







Air Freight Markets by Community



YVR

- Intermodal: air and sea freight
- Seafood
- Perishable goods (cherries)

YYC

- Distribution for the prairies
- Aerospace
- Agri-Food
- Livestock
- Oil rigs

YEG

- Retail distribution
- Oil rigs

YYZ

- Aerospace
- Pharma
- Electronics
- Freight Consolidation
- Distribution Center

YUL/YMX

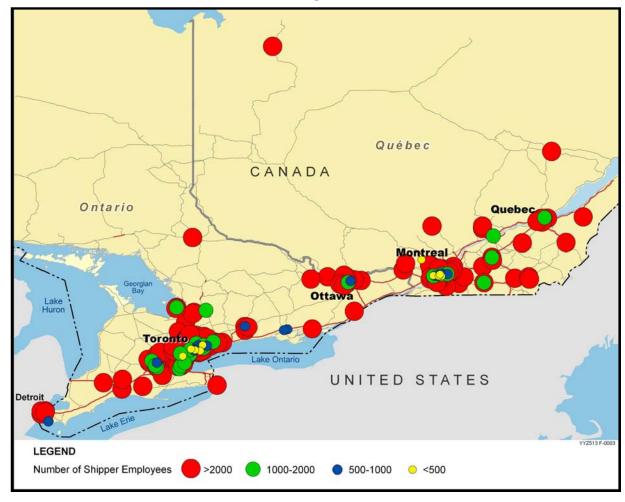
- Aerospace
- Pharma
- Electronics
- Freight Consolidation
- Distribution Center for QC



ON-QC Trade Corridor



Air Freight Users



Source: Statistiques Canada



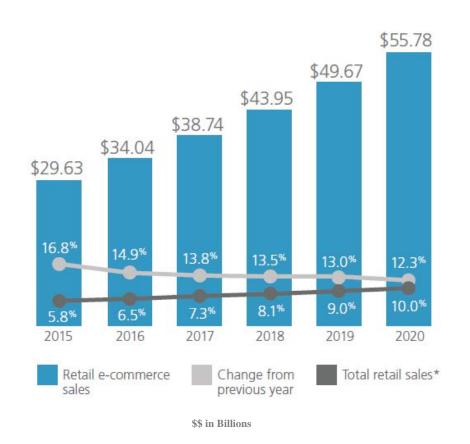
E-commerce





E-Commerce in Canada





- 95% of Canadians aged 18 to 34 shop online
- E-commerce accounts for 9.5% of retail sales in Canada

E-commerce is the new engine of air cargo growth







Net sales revenue of Amazon from 2004 to 2017 (in billion U. S. dollars)

150

150

150

107.01

107.01

108.99

107.01

108.99

107.4.45

10.71

14.84

19.17

24.51

34.2

2004

2004

2004

2005

2006

2007

2008

2009

2010

2011

2012

2013

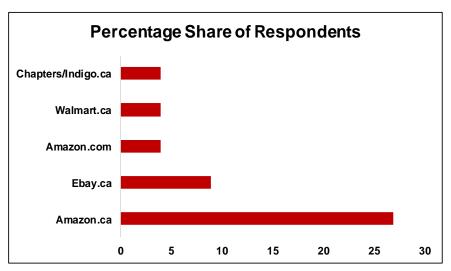
2014

2015

2016

2017

Market Share - E-commerce (2017)



Source: Consumer Survey - Statista.com

Source: Amazon

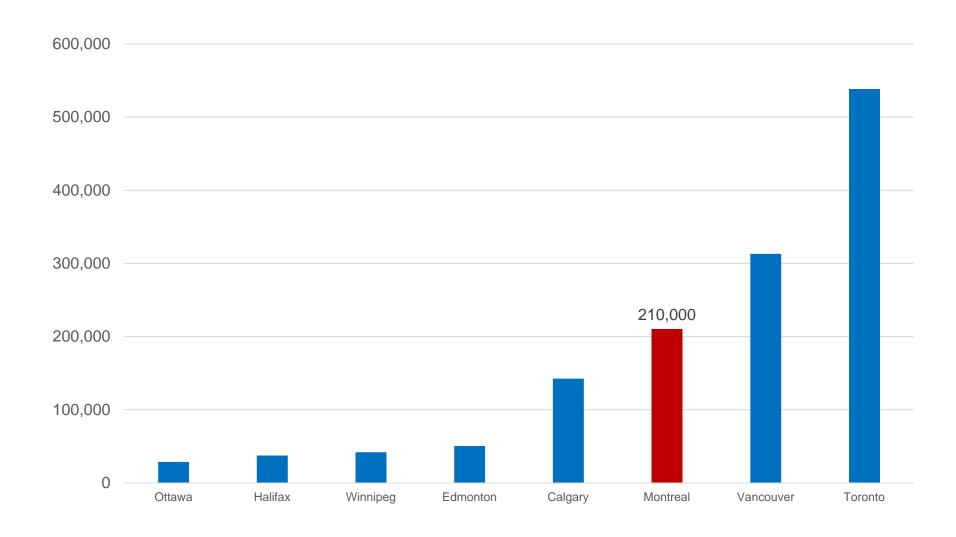
Amazon has changed the expectations of buyers

Guaranteed Delivery in 48 Hours = Growth in Air Freight Demand



Air Cargo Gateways in Canada





Note: Metric Tons



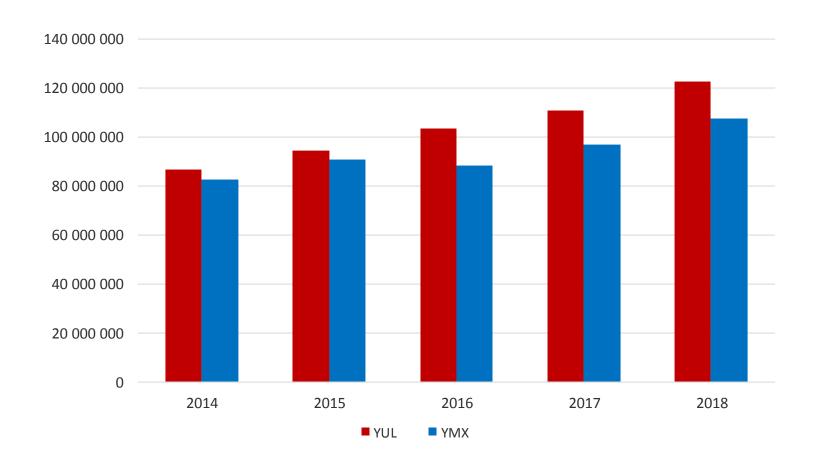
What do airport need to become a leading air freight gateway



- Freight Forwarders Cluster
- Affordable costs
- Fast intermodal platform (access to main highways)
- Cooler space
- Security Services (air cargo screening)
- 24/7 Customs
- Dedicated cargo aprons and sufficient equipment to support simultaneous cargo operations
- Handling equipment for oversized cargo
- Specialized equipment for live animal handling
- Adequate facilities to handle air freight (warehouses with airside access)
- World class cargo and ramp handling services

Tonnage Growth 2014-2018







Mirabel Airport











Trudeau Airport





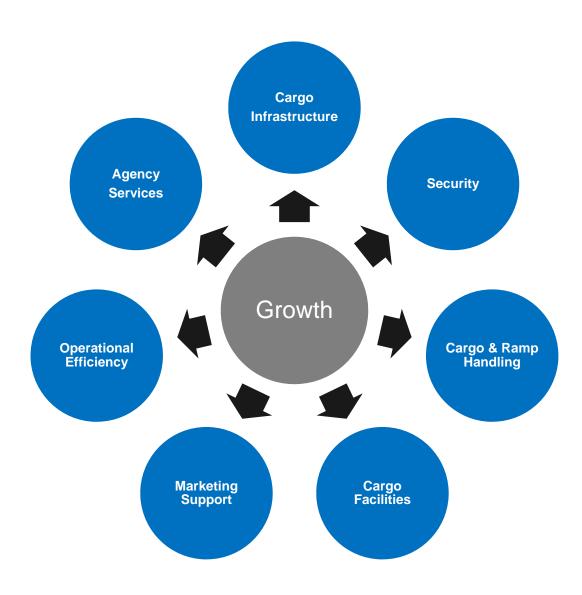






Focus on Growth









Airports stimulate trade in the 21st century as much as:

Highways in the 20th century
Railways in the 19th century
Maritime ports in the 18th century



