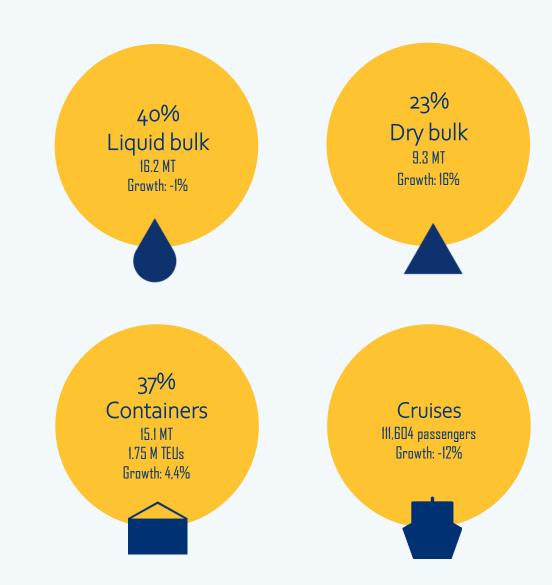


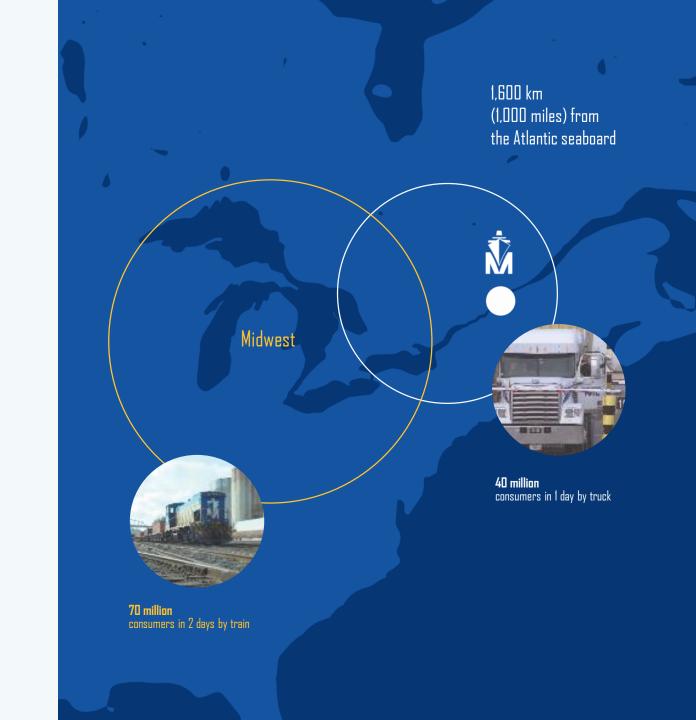
#### Diversified port

2019 – Record year 40.6 MT (+7.6%)



## Strategic geographic location

110 million consumers reached in just 48 hours



### Destination port

Direct services with no intermediate stops Vessels 100% unloaded and loaded

Trade balance:

Vessels — 52% imports / 48% exports Trains — 51% imports / 49% exports







### Supply chain resilience

- Action plan allowing the port to remain operational since the beginning of the pandemic
- Mapping of available storage space
- Contact with our partners to ensure fluidity of our intermodal operations
- <u>covid19@port-montreal.com</u>

5

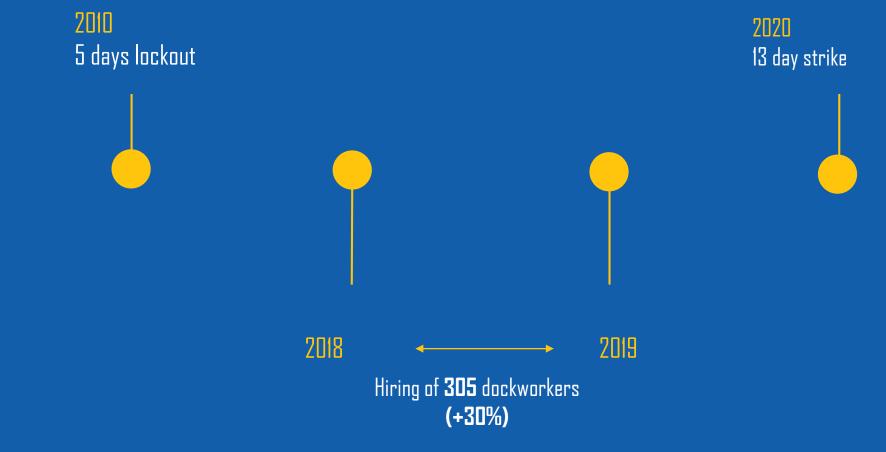
Labor update



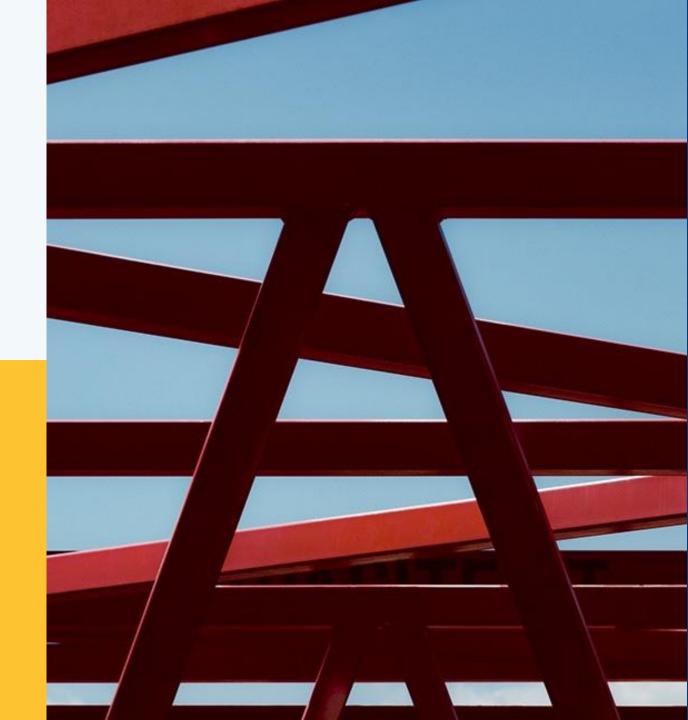
1995

14 day strike

- End of general strike on august 21st 2020
  - Checkers: New agreement reached
  - Longshoremen: New contract under negotiation



## A promising future



#### Railway area

Installation of 6 km of additional tracks

Relocation of the Port Road

Start of work: 2020

#### Road link

Construction of a road link spanning Notre-Dame Street

Direct connection to highway network for trucks

End of work: 2022

#### Construction of an observation tower

observation tower at the Grand Quay

Grand Quay

Expected to open: 2021

#### Bickerdike Terminal

Redevelopment of truck accesses

Increase in electrical capacity

Redevelopment of container and cargo storage areas

Development of a docking area for cruise ships

End of work: 2021

#### Viau Terminal

Second phase of construction of Viau Terminal

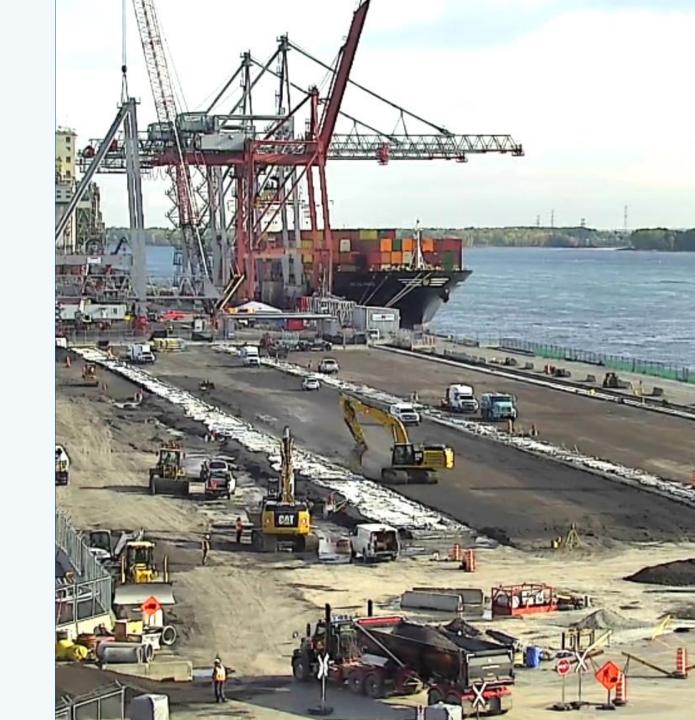
Additional capacity: 250,000 TEUs Total capacity (phases 1 and 2): 600,000 TEUs

End of work: December 2020

# Growth and optimization at the Port

### Viau Terminal

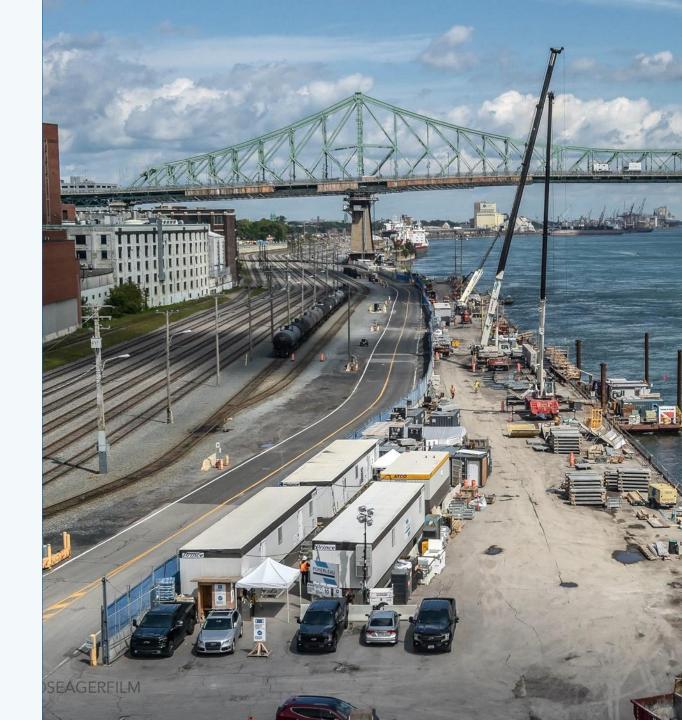
- Second phase of construction of Viau Terminal
- Additional capacity: 250,000 TEUs
- Total capacity (phases 1 and 2): 600,000 TEUs
- End of work: December 2020



## Railway System Optimisation

- Expansion of the intermodal network
- Addition of 6 km of tracks
- Optimization of rail handling capacity by 20%

Improved rail fluidity to better serve your customers



# Expansion of the Port of Montreal in Contrecœur

- New container terminal with a 1.5 million TEU capacity
- Two berths (total of 675 m)
- Surface area: 4.67 km<sup>2</sup>
- Intermodal rail yard and marshalling yard
- On-site connection to Class I rail network
- Proximity to Highway 30 / Route 132
- Economic benefits: 5,000 jobs during construction and 1,000 direct jobs in operation





#### CENTECH Growing in an ecosystem



# Consolidating our position as a smart port

- Collaboration with local start-ups
- Accelerating our digital transformation
- Improving our initiative visibility



## Innovative applications

- PREVU3D: Rethinking port space
- **Trucking PORTal**: Avoid congestion and improve truck operations
- ARGO: Vessel arrival predictive analytics

# Accelerate the access to critical cargo using Al

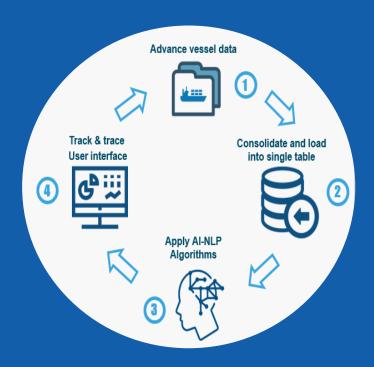
Consolidate and load vessel data

Apply Al Algorithms to track & trace medical supplies

Grant of 500k \$ from the Federal and Provincial government



#### Carg02ai



# Digitizing the global supply chain

Enable true information sharing and collaboration across supply chains

Reduce trade friction

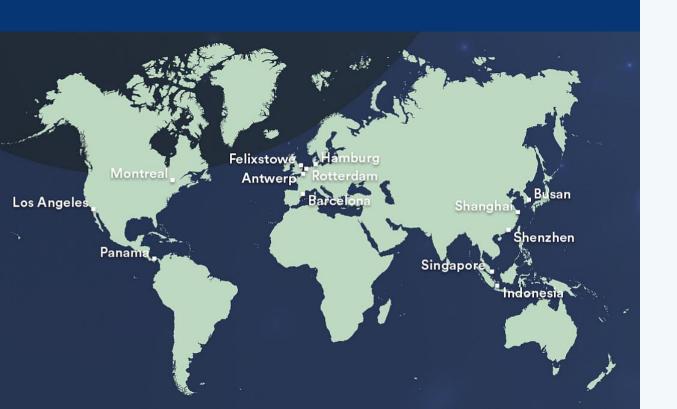
Major Global partners integrated onto TradeLens:

IBM A.P. Moller-Maersk MSC CMA CGM CP

#### TRADELENS



#### chainPORT Global members:



# Cross-national partnership between the world's leading ports

- Share benchmark practices
- Learn from one another and develop innovations

