



**The Chartered
Institute of Logistics
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**North
America**

Transportation's Top Stories

Air Transport Updates

CANADA

Survivors of Delta plane crash in Toronto describe 'hanging like bats' and chaos inside the upside-down aircraft



Source: CBS

Stiff winds blew over Canada's Toronto Pearson Airport on February 17, 2025 afternoon as a slim aircraft, cleared by air traffic controllers to land, and its 80 passengers and crew approached the tarmac as snow whipped in the air. But within moments, the plane crashed into the runway, sending fire crews scrambling to extinguish the rising flames around the overturned jet. All on board the Delta flight from Minneapolis survived the crash, but it is still unclear how the aircraft was upended, leaving it belly-up, streaked with black residue and much of a wing gone. Inside, seat-belted passengers were suspended from their seats. Initial reports indicate that there are no fatalities, Delta said in a statement Monday evening. Both the airline and Toronto Airport Fire Chief Todd Aitken noted 18 people were injured in the crash and have been transported to area hospitals. A child was among the injured but is in good condition, the Hospital for Sick Children in Toronto said.

Survivors of Delta plane crash in Toronto describe 'hanging like bats' and chaos inside the upside-down aircraft, February 18, 2025, www.cbs48.ca

Quarterly civil aviation statistics, third quarter 2024



Source: Statcan

Operating revenue for the 24 largest Canadian air carriers totalled \$9.6 billion in the 2024 third quarter, down 0.4% compared with the same quarter of 2023. At \$8.5 billion, passenger revenue was the main revenue source for airlines in the third quarter of 2024, while air cargo generated \$599.7 million in revenue. During the busy summer travel season from July to September 2024, Canadian carriers transported 25.0 million passengers on scheduled and charter services.

Quarterly civil aviation statistics, third quarter 2024, February 18, 2025, www.statcan.gc.ca

✈️ Air Canada Provides Operational Update



AIR CANADA

Source: Air Canada

Air Canada on February 18, 2025, issued the following update on its operations after recent severe winter storm activity in Eastern Canada and a major aircraft incident that has reduced capacity at its Toronto Pearson global hub. Craig Landry, Executive Vice President and Chief Operating Officer at Air Canada "Yesterday was a difficult day, and we were greatly concerned by the incident involving Delta Air Lines. Our thoughts remain with that flight's customers and crew. Unfortunately, this incident added to weather events over the past few days that have been extremely challenging for airlines in Eastern Canada. We recognize that travel disruptions are inconvenient for customers, but safety must always be our top priority and sometimes ensuring safe travel requires slowing down and adapting to conditions. I thank our employees for their hard work and dedication, including their willingness to work overtime and extra shifts, to take care of our customers,"

Air Canada Provides Operational Update, February 18, 2025, www.aircanada.ca

✈️ Porter Airlines and Café Saint-Henri brew new partnership to serve specialty-crafted coffee onboard flights

A new partnership between Porter Airlines and Café Saint-Henri is bringing high-quality, sustainably-sourced coffee to the skies of North America. Passengers can now enjoy coffee specially crafted to maximize flavour at altitude, now available on board every flight across Porter's growing North American network.

Porter Airlines and Café Saint-Henri brew new partnership to serve specialty-crafted coffee onboard flights, February 19, 2025, www.flyporter.com

US/WORLD

✈️ LATAM Airlines fleet grew by 12% over past two years



Source: AJOT

The LATAM Airlines Group fleet grew by 12% in the last two years, driven by the addition of 30 new factory-direct aircraft since January 2023. The new aircraft belong to the Airbus NEO family or the Boeing 787 Dreamliner, both next-generation models that, according to their manufacturer's data, consume approximately 20-25% less fuel. Additionally, the group has secured an order of more than 120 aircraft through 2030, with fleet commitment agreements with Airbus and Boeing for the acquisition of new aircraft and the leasing of others. It is worth noting that the group recently announced the additional purchase of 10 Boeing 787-9 aircraft, securing the limited remaining production slots until 2030 and solidifying its position as the largest operator of this aircraft model in Latin America. "In a global context of aircraft and parts shortages, we are successfully expanding and renewing our fleet, ensuring that more people can fly to and from the region while advancing LATAM's path towards net-zero emissions," said Sebastián Acuto, Fleet and Projects Director of LATAM Airlines Group.

LATAM Airlines fleet grew by 12% over past two years, February 14, 2025, www.ajot.com

✈️ Air Travel Consumer Report: November 2024 Numbers

The U.S. Department of Transportation (DOT) on February 1, 2025 released its Air Travel Consumer Report (ATCR). *November 2024 On-Time Arrival:* In November 2024, reporting marketing carriers posted an on-time arrival rate of 84.9%, down from 86.0% in October 2024 and down from 86.3% in November 2023. The year-to-date on-time arrival rate for 2024 is 78.1%. *November 2024 Flight Cancellations:* In November 2024, reporting marketing carriers cancelled 0.5% of their scheduled domestic flights, lower than the rate of 1.0% in October 2024 but higher than the rate of 0.1% in November 2023. The year-to-date cancellation rate for 2024 is 1.4%. *Mishandled Baggage:* In November 2024, reporting marketing carriers handled 37.6 million

bags and posted a mishandled baggage rate of 0.39%, higher than the rate of 0.38% in October 2024 and equal to the rate of 0.39% in November 2023. *Mishandled Wheelchairs and Scooters:* In November 2024, reporting marketing carriers reported checking 73,874 wheelchairs and scooters and mishandling 904 for a rate of 1.22% mishandled wheelchairs and scooters, higher than the rate of 1.17% mishandled in October 2024 and lower than the rate of 1.26% mishandled in November 2023.

Air Travel Consumer Report: November 2024 Numbers, February 18, 2025, www.dot.gov

DB successfully recovers damages in air freight cartel, February 19, 2025, www.ajot.com

✈ **DB successfully recovers damages in air freight cartel**



Source: AJOT

Deutsche Bahn (DB) has successfully enforced its claims for damages against several air freight carriers. DB's subsidiary, DB Barnsdale AG, and Cathay Pacific have reached an agreement relating to the civil proceedings concerning the air freight cartel determined by the European Commission. This marks the end of the dispute at the Regional Court of Cologne that has lasted more than a decade. Following the settlement, this procedure is finally closed, since Cathay Pacific was the last remaining defendant in this case. The parties to the settlement have agreed to keep the details of the settlement as well as the settlement amount confidential. Martin Seiler, DB Board Member for Human Resources and Legal Affairs: "Our competition litigation experts have battled to secure over 65 settlements and recovered nearly 700 Million Euros in damages in the last few years – this marks a victory for justice and fair competition. I am pleased that this long-running legal process regarding the air freight cartel has now been successfully concluded." The European Commission imposed – along with other international competition authorities – high levels of fines against eleven air freight carriers (Air Canada, Air France-KLM, British Airways, Cathay Pacific, Cargolux, Japan Airlines, LAN Chile, Martinair, SAS, Singapore Airlines and Qantas) due to global competition law infringements concerning fuel and security surcharges. The European Commission's decision is currently under appeal at the Court of Justice of the European Union.



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Rail Transport Updates

CANADA

TCRC-MWED ratifies new collective bargaining agreement with CPKC



Source: Railway Age

Canadian Pacific Kansas City (CPKC) on February 14, 2025 said that Teamsters Canada Rail Conference Maintenance of Way Employees Division (TCRC-MWED) representing engineering service employees in Canada has ratified a new four-year collective agreement.

TCRC-MWED ratifies new collective bargaining agreement with CPKC February 14, 2025, www.cpkc.ca

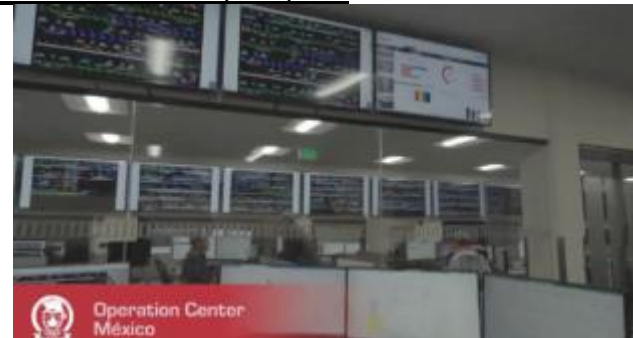
IBEW Ratifies New CN Collective Agreement

CN announced on February 17, 2025 that its new four-year tentative collective agreement with the International Brotherhood of Electric Workers (IBEW) was formally ratified by employees on Friday, February 14, 2025. The union represents approximately 750 Signals and Communications employees at CN in Canada. Patrick Whitehead, Executive Vice-President and Chief Network Operating Officer, CN said "The ratification of this agreement by our employees with the IBEW union represents a mutually beneficial outcome. This is what we

strive for in the collective bargaining process, allowing us to continue delivering safe, efficient, and reliable service to our customers and the communities where we operate."

IBEW Ratifies New CN Collective Agreement, February 17, 2025, www.cn.ca

Class I Briefs: CPKC, UP, CN



Source: Railway Age

Canadian Pacific Kansas City (CPKC) opens a new operations center in Monterrey, Mexico. Also, Union Pacific (UP) and Texas Operation Lifesaver team on rail safety training; and CN is officially recertified as a Responsible Care® Partner.

Class I Briefs: CPKC, UP, CN, February 18, 2025, www.railwayage.com

Canada Dumps VIA Rail Brand for Private 'Alto' HSR



Source: Railway Age

Finally, nine years after VIA Rail proposed a dedicated passenger rail line for the Toronto-Quebec corridor, outgoing Canadian Prime Minister Justin Trudeau raised a highball for design of the railway by a consortium of suppliers—including its main competitor, Air Canada. Instead of the HFR (High-Frequency Rail) service revealed first by *Railway Age* in 2016, Trudeau said the 660-mile (1,000-km) line, dubbed “Alto,” would be dedicated electrified high-speed rail (HSR), with 300 kph (186 mph) trains operating between Toronto and Quebec City, with stops at Peterborough, Ottawa, Montréal, Laval, and Trois-Rivières. It would be implemented as a DBFOM (design-build-finance-operate-maintain) project.

Canada Dumps VIA Rail Brand for Private 'Alto' HSR, February 19, 2025, www.railwayage.com

CPKC publishes update on low carbon transition

Canadian Pacific Kansas City (CPKC) on February 20, 2025 published its 2025 Climate Mileposts report highlighting the actions being taken by CPKC to enhance sustainability. “Shipping by rail is the most fuel-efficient way to move goods over land and our Climate Mileposts report outlines the steps we are taking to further advance the potential for future decarbonization of the CPKC locomotive fleet,” said Keith Creel, CPKC President and Chief Executive Officer. “We are committed to working towards continuously improving our locomotive operating efficiency and advancing real-world testing of hydrogen locomotives.” CPKC is exploring and investing in innovative technology solutions and projects to reduce emissions from our locomotive operations and support CPKC’s long-term sustainability objective.

CPKC publishes update on low carbon transition, February 20, 2025, www.cpkc.ca

CN Recognized for Commitment to Delivering Responsibly



Source: AJOT

CN is pleased to be recognized as one of the top sustainability performers in the transportation industry by the 2025 S&P Global Yearbook as a result of our overall score from the S&P Global Corporate Sustainability Assessment. CN is proud of its 2024 rankings by prominent organizations, including CDP, Corporate Knights, MSCI, The Globe and Mail, and EcoVadis, as it relates to its sustainability practices. Tracy Robinson, President and Chief Executive Officer at CN said “These recognitions demonstrate CN’s commitment to Delivering Responsibly and continued adherence to operating safely, being environmentally responsible, helping build stronger communities, while adhering to the highest governance standards. Our achievements and recognitions are a testament to our dedicated team of railroaders.”

CN Recognized for Commitment to Delivering Responsibly, February 20, 2025, www.cn.ca

US/WORLD

U.S. Transportation Secretary Duffy Announces Review of California High-Speed Rail Project

On February 20, 2025, at the direction of Secretary of Transportation Sean P. Duffy, the Federal Railroad Administration (FRA) initiated a review of the California High-Speed Rail Authority (CHSRA). This review will help determine whether roughly \$ 4 billion in taxpayer money should remain committed to the proposed project to build high-speed rail in the California Central Valley between Merced and Bakersfield.

U.S. Transportation Secretary Duffy Announces Review of California High-Speed Rail Project, February 20, 2025, www.dot.gov



AAR: U.S. Rail Volume Up Through Feb. 15



Source: Railway Age

For the seven-week period ending Feb. 15, 2025, total U.S. rail traffic of 3,338,568 carloads and intermodal units was up 4.7% from same point last year, according to the Association of American Railroads (AAR). This is based on intermodal gains (up 9.3% to 1,885,295 units) compensating for carload losses (down 0.7% to 1,453,273 units). One of the 10 carload commodity groups posted an increase compared with the same week in 2024. It was petroleum and petroleum products, up 1,501 carloads, to 10,948. Commodity groups that posted decreases compared with the same week in 2024 included coal, down 4,472 carloads, to 54,447; metallic ores and metals, down 2,130 carloads, to 17,270; and chemicals, down 1,655 carloads, to 32,246. Canadian railroads reported 87,034 carloads for the week, down 6.3 percent, and 65,628 intermodal units, down 7.1 percent compared with the same week in 2024. For the first seven weeks of 2025, Canadian railroads reported cumulative rail traffic volume of 1,091,660 carloads, containers and trailers, up 2.0 percent.

AAR: U.S. Rail Volume Up Through Feb. 15, February 19, 2025, www.ajot.com



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Marine Transport Updates

CANADA

 **Quebec provides new funding for proposed Montreal terminal, citing US trade tensions**



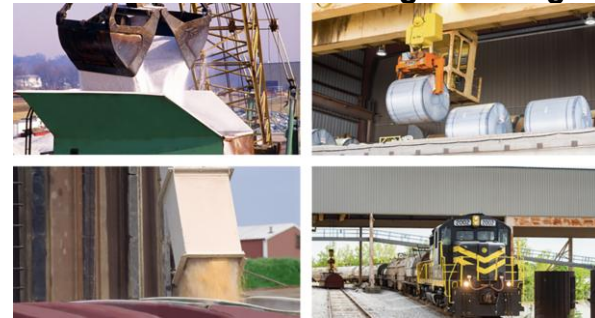
Source: JOC

Quebec's government is putting C\$130 million (US\$92 million) into a proposed container gateway north of the Port of Montreal, saying the port has reached capacity and that tensions with the US necessitate the need for additional trade lanes outside of North America. The provincial government said this week it provided the funds to the Montreal Port Authority (MPA) for the Contrecoeur project, a proposed 1.15 million-TEU terminal that would be developed about 43 miles up the St. Lawrence River from Montreal. The project has been marked by on and off starts since Quebec first provided C\$55 million in funding.

Quebec provides new funding for proposed Montreal terminal, citing US trade tensions, February 20, 2025, www.joc.com

US/WORLD

 **Ports of Indiana Marks Second-Highest Cargo Year**



Source: Railway Age

Ports of Indiana on Feb. 13, 2025 reported shipping 13 million tons of cargo in 2024, the second-highest annual volume in its 60-year history. Cargo shipments at the statewide port authority's rail-served Burns Harbor, Mount Vernon, and Jeffersonville ports increased for the fourth straight year; they were up 3% from 2023 and came in second best to the pre-pandemic 2018 record of 14.8 million tons. For overall shipments, the Mount Vernon port on the Ohio River led the way with 6.6 million tons, 2% below 2023's total but 32% above the previous four-year average, according to the Ports of Indiana. The Jeffersonville port on the Ohio River handled 3.6 million tons, up 10% from 2023, and the Burns Harbor facility on Lake Michigan handled 2.8 million tons of barge, laker, and ocean cargo, up 5% from the prior year.

Ports of Indiana Marks Second-Highest Cargo Year, February 14, 2025, www.railwayage.com

Georgia port tops US ro-ro gateways



Source: Freightwaves

The Port of Brunswick, Georgia, was the top U.S. port for vehicles in 2024. Brunswick achieved a record year, totaling 901,912 units of autos and heavy equipment, up 13.3% and 160% y/y, respectively. Georgia Ports President and Chief Executive Griff Lynch was quoted in a release as saying at the Brunswick State of the Port event that Colonel's Island Terminal has become the nation's busiest port for autos and heavy equipment, handling more than 2 million tons of roll-on/roll-off cargo in 2024. Brunswick also was the top port for ro-ro exports at 600,000 tons, the port said, citing USATradeonline data. *Georgia port tops US ro-ro gateways, February 17, 2025, www.freightwaves.com*

Evergreen makes \$3.2 billion order for LNG-capable megaships



Source: JOC

Taiwan's Evergreen Marine has confirmed inking two deals worth up to \$3.2 billion for the order of 11 24,000-TEU vessels capable of sailing on liquefied natural gas (LNG). Six of the megaships will be built at South Korean yard Hanhwa Ocean and five at Guangzhou Shipyard International Co. in China at a unit cost between \$265 million and \$295

million, Evergreen said in a statement on February 13, 2025. No delivery data was provided by the carrier, but with shipyards filled with orders from container shipping lines, the vessels are not expected to start coming online until 2028. *Evergreen makes \$3.2 billion order for LNG-capable megaships, February 13, 2025, www.joc.com*

Port of LA handled 924,000 containers in January but tariffs loom large



Source: AJOT

In January 2025, the Port of Los Angeles handled 924,245 Twenty-Foot Equivalent Units (TEUs) which was "8% higher than last year, and 13% above the five-year average for the month," according to Eugene Seroka, executive director, Port of Los Angeles. Seroka spoke at the Port's February 19th media briefing in which he added: "January imports landed at a robust 484,000 TEUs. That is a 10% increase over last year. In addition ... many imports arrived early to avoid scheduled production slowdowns due to the (Chinese) Lunar New Year holiday. On the export side, we shipped out 113,000 TEUs, a 10% decrease compared to 2024. Seroka ascribed the Port's performance to three key factors: 1. Strong consumer spending and a resilient U.S. economy. 2. Importers front-loading due to tariff concerns. 3. Third, "we've seen incremental gains related to the Panama Canal and Red Sea diversions, as well as labor negotiations back East regarding East Coast labor." He explained that the International Longshoremen's Association full membership will vote on a new six-year agreement with the United States Maritime Alliance: "All of us in the industry are hopeful that this will resolve the issue because it's critical to the U.S. economy for every American port to be operating at top speed with dock workers who are compensated fairly."

Port of LA handled 924,000 containers in January but tariffs loom large, February 20, 2025, www.ajot.com



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Road Transport Updates

CANADA

 **Mullen to Cnd Canadian Politicians: 'We're going to go where the capital goes'**



Source: Cantruck

Mullen Group is increasingly likely to invest capital into the U.S. market if Canadian politicians don't "get their act together" in response to the threat of U.S. tariffs, reports James Menzies of Trucknews.com. Speaking to analysts on a Q4 earnings call on Feb. 13, 2025 chairman and senior executive officer Murray Mullen made no secret that he's more bullish on the U.S. market than in Canada, reports TN. "It really depends on Canada's response to how it's going to be competitive with the Americans," Mullen told analysts. "If Canada doesn't get its act together – the politicians and Canadians – we're going to turn our attention to the U.S."

Mullen to Cnd Canadian Politicians: 'We're going to go where the capital goes', February 14, 2025, www.canruck.ca

 **Tariffs would be fatal for fleets hauling steel, CTA warns**



Source: Today's Trucking

The Canadian Trucking Alliance (CTA) said that the impact of the incoming U.S. tariffs on steel and aluminum would be "fatal" on fleets that move these products. U.S. President Donald Trump recently issued an executive order stating that a 25% tariff would be applied on March 12. Prime Minister Justin Trudeau said that he will be working with international partners and friends "and if it comes to that, our response, of course, will be firm and clear." Both the Canadian Steel Producers Association (CSPA) and the Aluminum Association of Canada (AAC) are sounding the alarm on this issue, indicating that the long-term ramification would be devastating if these tariffs are applied. One of the associations has also publicly discussed the potential need for short-term government aid to get companies through the potential crisis. CTA president Stephen Laskowski said in a news release "Canada's trucking industry plays a critical role in the movement of steel and aluminum products, and the impact on many of these fleets would be fatal,"

Tariffs would be fatal for fleets hauling steel, CTA warns, February 14, 2025, www.todaystrucking.com

First look: More weak numbers out of TFI's US LTL operations



Source: Freightwaves

The struggles continue at TFI International's U.S. less-than-truckload operations, which has at its core the former UPS LTL division that TFI bought in April 2021 – and that CEO Alain Bedard felt compelled on his third-quarter earnings call to insist the company did not regret acquiring. The U.S. LTL division at TFI posted an adjusted operating ratio of 97.3% in the fourth quarter of 2024, compared to 91% in the fourth quarter of 2023. The OR for the group was 92.2% in the third quarter. Revenue per hundredweight excluding fuel, the key yield benchmark, fell to \$27.73 from \$28.81 a year ago. Operating income at the LTL division including its Canadian operations was \$70.3 million, down from \$106.2 million. The truckload division at TFI saw a big jump in revenue year on year due to the integration of flatbed operator Daseke into the numbers. Revenue grew to \$693.2 million from \$399.3 million a year earlier. But operating income only rose to \$59.7 million from \$50.7 million a year earlier.

First look: More weak numbers out of TFI's US LTL operations, February 19, 2025, www.freightwaves.ca

TFI International looks to 'redomicile' in U.S.



Source: Today's Trucking

TFI International — Canada's largest trucking fleet — is looking to formally establish itself as a U.S. operation. Announcing 2024 earnings on February 19, 2025, the fleet said it "intends to pursue re-domiciliation from Canada to the United States," noting that it has traded on the New York Stock Exchange since February 2020, and that 70% of its operations and a "plurality" of shareholders are already based in the country. In the 2024 Today's Trucking Top 100 list, TFI International reported 11,455 power units and 34,599 trailers, with 7,504 owner-operators, 25,123 employees, and 598 terminals or yards. This made it the largest Canadian fleet by every measure.

TFI International looks to 'redomicile' in U.S., February 19, 2025, www.todaystrucking.ca

Urban public transit, December 2024



Source: Statcan

In December, 2024, urban transit ridership in Canada reached 131.7 million trips, or 85.9% of the pre-COVID-19 pandemic level from December 2019. In 2024, there were roughly 1.6 billion total passenger trips taken, up from the 1.5 billion trips recorded in 2023 and representing 84.2% of the 2019 total. Total operating revenue (excluding subsidies) was \$336.2 million in December 2024 up 13.8% from a year ago and up from \$350.1 million in November 2024.

Urban public transit, December 2024, February 20, 2025, www.statcan.gc.ca

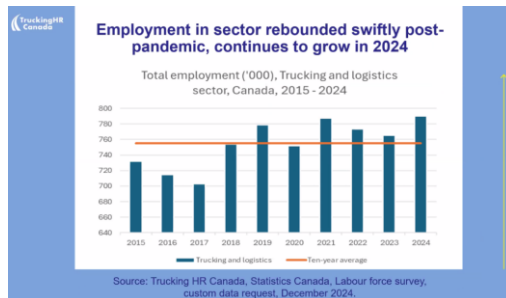
Ontario Carriers: Tariff Threat Already Impacting Freight Business, Causing Layoffs



Source: Ontruck

Ontario carriers polled by the Ontario Trucking Association are increasingly frustrated and pessimistic about business conditions as they grapple with a freight recession, illegal competition, skyrocketing costs, and the looming threat of US tariffs on Canadian exports. OTA conducted a survey of members to identify key trends and gain insight on business conditions in the Ontario trucking industry. Seventy one percent of respondents were carriers and 29% were suppliers and allied trades. The carriers collectively operate nearly 7,000 class 8 tractors in many different markets and employ around 10,000 workers. Nearly 60 percent of loads carried by this group is cross-border trade, with the remainder being internal domestic trade (42%). *Ontario Carriers: Tariff Threat Already Impacting Freight Business, Causing Layoffs, February 20, 2025, www.ontruck.ca*

Trucking employed more than 790,000 people in 2024: THRC



Source: Today's Trucking

Canada's trucking and logistics sector reached a record-high workforce of over 790,000 employees in 2024, but labor challenges persist, according to Trucking HR Canada (THRC) chief economist Barbara Kirby. Speaking during a workforce update webinar, Kirby highlighted

that while the industry saw a surge in vacancies in late 2021 and early 2022 — peaking at more than 28,000 unfilled truck driver positions — the overheated hiring market has since cooled. By Q3 2024, driver vacancies had dropped to just over 13,000, below the 10-year average of 17,160. “According to the most recent Statistics Canada data, the trucking industry’s vacancy rate is the third highest in the economy, at 4.3%,” Kirby said. “That rate is only exceeded by health and social services at 4.8% and accommodation and food services at 4.6%. By comparison, the job vacancy rate across the Canadian economy sits at 3.2%.”

Trucking employed more than 790,000 people in 2024: THRC, February 20, 2025, www.todaystrucking.com

US/WORLD



Border Crossing Data Annual Release: 2023 - 2024 Table 1. Number of Pedestrians and Personal Vehicles

	2019	2020	2021	2022	2023	2024	2019 - 2024 % Change
Pedestrians	49,698,880	25,046,046	27,972,129	36,071,311	39,637,634	41,036,476	-17.4
Personal Vehicles	99,818,117	56,833,417	62,978,835	87,509,943	96,499,996	99,448,048	-0.4

Source: BTS

The Bureau of Transportation Statistics (BTS) Border Crossing Data provides summary statistics for inbound crossings at the U.S.-Canada and the U.S.-Mexico border at the port level. Pedestrian and Personal vehicle crossings have steadily rose from the COVID-19 pandemic lows in 2020. However, as compared with 2019, pedestrian crossings were still 17.4 percent lower than 2024. Personal vehicle crossings were 0.4 percent lower.

Border Crossing Data Annual Release: 2023 – 2024, February 188, 2025, www.bts.gov



How Businesses can Help the Fight to Save Lives

The International Transport Forum (ITF) and the World Health Organization (WHO) today launched “The Global Road Safety Assessment Framework for Corporate Action and Reporting” to support businesses in integrating robust road safety practices into their operations and value chains and thereby contribute to the global effort to reduce road traffic fatalities and injuries. The development of this framework was initiated in response to a call from Transport Ministers

representing over 60 countries at their 2024 Summit in Leipzig, Germany. There, Ministers urged the creation of an assessment framework to enhance road safety practices across corporate value chains and align them with the Global Plan for the United Nations Decade of Action for Road Safety 2021-2030. Road traffic crashes claim approximately 1.2 million lives annually, making them a leading cause of death globally. The Decade of Action aims to halve the number of traffic deaths by 2030.

How Businesses can Help the Fight to Save Lives, February 19, 2025, www.itf-oecd.org

U.S. Department of Transportation Terminates Tolling Approval for New York City's Cordon Pricing Program

The U.S. Department of Transportation's Federal Highway Administration on February 19, 2025 terminated approval of the pilot for New York's Central Business District Tolling Program (CBDTP). In a [letter](#) to New York Governor Kathy Hochul, the Department rescinded a November 21, 2024 agreement signed under the Value Pricing Pilot Program (VPPP) that effectively ends tolling authority for New York City's cordon pricing plan, which imposes tolls on drivers entering Manhattan below 60th Street.

U.S. Department of Transportation Terminates Tolling Approval for New York City's Cordon Pricing Program, February 19, 2025, www.dot.gov

North American Transborder Freight rose 3.9% in December 2024 from December 2023



Source: Bureau of Transportation Statistics, Transborder Freight Data, <https://data.bts.gov/stories/s/myhq-ymfq>

Source: BTS

The highlights of Transborder freight between the U.S. and North American countries Canada and Mexico are as follows: 1. Total transborder freight: \$126.3 billion of transborder freight moved by all modes of transportation, increasing 3.9% compared to December

2023; 2. Freight between the U.S. and Canada: \$62.4 billion, up 2.1% from December 2023; 3. Freight between the U.S. and Mexico: \$63.8 billion, up 5.6% from December 2023 - Mexico has lead Canada in freight dollar value for the last 22 months; 4. Trucks moved \$77.6 billion of freight, up 6.0% compared to December 2023; 5. Railways moved \$15.4 billion of freight, down 6.2% compared to December 2023; 6. Vessels moved \$10.2 billion of freight, down 7.6% compared to December 2023 - Vessels moved 8.5% less mineral fuels by dollar value; 7. Pipelines moved \$9.0 billion of freight, down 2.1% compared to December 2023 - Pipelines moved 1.8% less mineral fuels by dollar value; and 8. Air moved \$5.1 billion of freight, up 9.7% compared to December 2023. US-Canada trade was as follows: Truck \$32.4 b; Pipeline \$8.3b; Rail \$7.6b; Vessel \$3.3b; and Air \$3.3b. *North American Transborder Freight rose 3.9% in December 2024 from December 2023, February 21, 2025, www.bts.gov*



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CANADA

Trump says he will announce a range of tariffs over 'next month or sooner'

U.S. President Donald Trump said on February 19, 2025 that he will announce tariffs related to lumber, cars, semiconductors and pharmaceuticals "over the next month or sooner." "I'm going to be announcing tariffs on cars and semiconductors and chips and pharmaceuticals, drugs and pharmaceuticals and lumber, probably and some other things over the next month or sooner," Trump said at a conference in Miami. He did not provide further details. Since returning to office on January 20, 2025. Trump has initiated numerous tariffs and made even more frequent threats to impose levies on imported goods. They range from broad ones - a universal tariff on foreign-imported goods - to ones aimed at specific sectors, regions, or countries in an effort to get others to meet his policy demands. Trump's threats have changed over time, leaving other nations and businesses unclear of what is to come next. Some economists and experts have warned Trump's sweeping tariffs will stoke inflation.

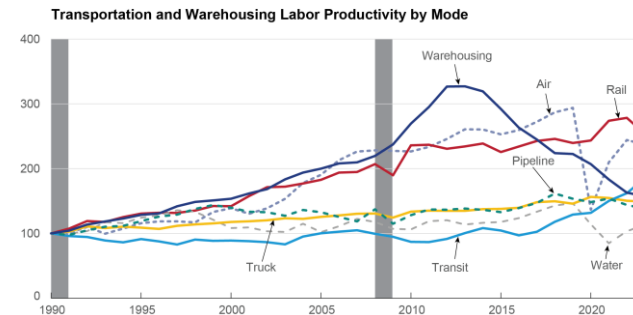
Trump says he will announce a range of tariffs over 'next month or sooner', February 20, 2025, www.ajot.com

Transportation's Top Stories

Other Transport Updates

US/WORLD

BTS Updates Transportation Economic Trends Winter 2025



Source: BTS

The U.S. Department of Transportation's (USDOT) Bureau of Transportation Statistics (BTS) on February 14, 2025 released its winter 2025 update to the Transportation Economic Trends (TET). TET highlights transportation's role in the economy and explores changes (trends) over time through a series of interactive charts and downloadable data. TET also explains related concepts and data sources for a general audience. The key findings were on Labor productivity. Labor productivity measures industries' output per labor hour. In 2023, transit increased labor productivity by 14.1% and water by 9.8%, while all other modes declined. From 2022 to 2023, labor productivity for rail transportation declined the most, at 8.8%, followed by pipeline (4.0%), warehousing and storage (3.5%), air transportation (2.8%), and truck transportation (0.9%).

BTS Updates Transportation Economic Trends Winter 2025, February 14, 2025, www.bts.gov

U.S. Department of Transportation's Maritime Administration Announces New Action to Unleash American Energy

On February 14, 2025, the U.S. Department of Transportation's Maritime Administration (MARAD) announced the issuance of the Texas GulfLink LLC (TGL) Record of Decision (ROD) to Sentinel Midstream, LLC, which will own, construct, and operate a deepwater port for the export of domestically produced crude oil. This action supports President Donald Trump's Unleashing American Energy Executive Order that was signed on January 20, 2025. The proposed deepwater port project will be located approximately 26.6 nautical miles off the coast of Brazoria County, Texas, and will establish a shoreside support facility at an operational commercial site within Freeport Harbor. The project will also utilize dock space at the Port Freeport Public Docks located in Freeport, TX.

U.S. Department of Transportation's Maritime Administration Announces New Action to Unleash American Energy, February 15, 2025, www.dot.gov

Cost of living and the environment are top concerns of young people, survey finds



Source: Europa

A survey of young people in the EU has found that the cost of living and the environment are their main concerns. 31% also believe the economic situation and job creation should be a priority. 42% cited social media as their top source of information on political and social issues.

Cost of living and the environment are top concerns of young people, survey finds, February 17, 2025, www.europa.eu

EU invests nearly €5 billion in innovative net-zero projects



Source: Europa

Some 85 innovative net-zero projects around Europe are to receive €4.8 billion in grants from the EU's Innovation Fund. The projects will be up and running before 2030 and are expected to reduce CO2 emissions by about 476 million tonnes within the first 10 years of operation.

EU invests nearly €5 billion in innovative net-zero projects, February 19, 2025, www.europa.eu

Navigating the New Era of Global Trade: Tariffs, Digital Supply Chains, and Data-Driven Decision Making



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Introduction

In an era of increasing global trade disputes, tariffs have become a critical factor affecting supply chains worldwide. The latest tariff policies

targeting key trade partners, including China, Mexico, and the European Union, have forced companies to rethink their sourcing, manufacturing, and logistics strategies.



While a tariff increase of just 10% might seem insignificant at first glance, its compounded impact across various cost components can lead to an overall duty rate of nearly 39%. Understanding these cascading effects and leveraging data-driven decision-making, along with digital supply chain tools, can help businesses mitigate these financial burdens.

The Complexity of Tariff Application: Why a 10% Increase Can Lead to a 39% Duty Rate

At first, one might wonder why a 10% tariff increase on Chinese imports can translate to an overall effective duty rate of up to 39%. The answer lies in the layered nature of tariffs and how they are applied throughout the supply chain:

1. **Base Tariff and Additional Duties:** The standard import duty (NTR duty) is applied first. For example, if a product has an NTR duty of 5%, this becomes the baseline.
2. **Punitive Tariffs:** Additional tariffs, such as the 25% punitive tariff on Chinese imports, are applied on top of the base tariff.

3. **Cascading Costs:** The tariffs not only increase direct costs but also influence freight, insurance, and other indirect expenses.
4. **Value-Added Taxes (VAT) and State-Level Duties:** In some cases, tariffs also influence sales taxes and state duties, further compounding the impact.
5. **Trade Remedy Tariffs:** Section 301 duties (which are imposed on unfair trade practices) and IEEPA duties (which regulate extraordinary threats) can also be stacked on top of the base duties.

Let's approach this with a simple calculation.

Base Cost (Landed Cost Before Tariffs)

Let's assume the base cost of an imported product from China is \$100.

First Tariff: Recently Announced 10% increase in Tariff on Chinese Imports

A 10% tariff applies to the base cost.

Tariff amount: $10\% \text{ of } \$100 = \10 .

New cost after this tariff: $\$100 + \$10 = \$110$.

Second Tariff: 25% Tariff on Imports from China (Punitive Tariffs)

A 25% tariff is applied on the new cost.

Tariff amount: $25\% \text{ of } \$110 = \27.50 .

New cost after this tariff: $\$110 + \$27.50 = \$137.50$.

Third Tariff: Section 301 Duty (60%+)

Section 301 duties are imposed at a 60%+ rate.

Tariff amount: $60\% \text{ of } \$137.50 = \82.50 .

New cost after this tariff: $\$137.50 + \$82.50 = \$220$.

Additional Across-the-Board Tariffs (10-20%)

Taking a 10% minimum additional tariff, this applies to the total cost including previous tariffs.

Tariff amount: 10% of \$220 = \$22.

New cost after this tariff: \$220 + \$22 = \$242.

Final Effective Tariff Rate

The original cost was \$100, and after applying all tariffs, the final cost is \$242.

Total tariff impact: \$242 - \$100 = \$142.

Effective tariff rate: \$142 / \$100 = 142% increase.

Effective duty rate compared to the base: $(142/242) * 100 = 39.8\%$.

When all these layers are considered, an initially moderate tariff increase can significantly impact the final landed cost of goods, increasing the duty burden to almost 39%.

Data-Driven Decision-Making in Tariff Management

Companies facing increasing tariff challenges must transition to data-driven decision-making to effectively manage and mitigate costs.

1. **Tariff Scenario Planning and Modeling:** By leveraging predictive analytics, companies can model various tariff scenarios and determine the best course of action. For instance, they can simulate how a tariff increase from 10% to 25% would impact profitability and cash flow.
2. **Supplier Data Analysis:** Examining historical trade data enables businesses to assess alternative sourcing options, ensuring they remain competitive despite tariff changes.
3. **Cost Unbundling for Duty Reduction:** Companies can strip out non-dutiable components from their declared customs value, such as post-importation charges, marketing fees, and finance costs. This practice can significantly lower the duty liability.

4. **Customs Valuation Strategy:** Organizations should determine whether transaction value, computed value, or deductive value methodologies provide the lowest duty cost. Implementing the right customs valuation method can generate significant savings.

The Role of the Digital Supply Chain in Tariff Mitigation

The integration of digital supply chain solutions plays a pivotal role in navigating tariff challenges. Advanced digital tools allow companies to better understand their tariff exposure and identify cost-saving opportunities.

1. **Real-Time Tariff Data Access:** By integrating trade management software with real-time tariff databases, businesses can quickly assess tariff changes and adjust their supply chain strategies accordingly.
2. **Blockchain for Trade Compliance:** Blockchain technology enables companies to maintain an immutable record of transactions, ensuring transparency and compliance with tariff regulations.
3. **AI-Powered Supplier Selection:** Artificial intelligence (AI) can help identify alternative suppliers in low-tariff regions, reducing reliance on high-duty trade partners.
4. **Automated Customs Declarations:** Digital tools streamline customs declaration processes, minimizing errors that can lead to costly penalties.

Tariff Mitigation Strategies: Practical Approaches for Businesses

To counteract the rising tariff burdens, businesses should implement a combination of strategic and operational tactics:

1. First Sale for Export Principle

This approach involves structuring transactions so that duties are applied to the original manufacturer's price rather than the reseller's price. This method can reduce duty exposure significantly.

2. Transfer Price Adjustments

Companies can retrospectively adjust transfer pricing to align with arm's length principles, resulting in potential duty refunds.

changes, reduce tariff exposure, and maintain competitive pricing in the global marketplace.

3. Alternative Sourcing and Nearshoring

Identifying suppliers in non-tariff regions or shifting manufacturing to nearshore locations, such as Mexico or Canada, can mitigate tariff exposure.

4. Duty Drawback and Foreign Trade Zones (FTZs)

Businesses can claim duty drawbacks on re-exported goods or leverage FTZs to defer duty payments until the final sale.

5. Cost Unbundling to Lower Declared Customs Value

Stripping out non-dutiable cost components from the customs valuation can reduce duty liability. Common exclusions include royalties, marketing costs, and post-importation expenses.

The Future of Tariffs: What Lies Ahead?

With increasing geopolitical tensions and evolving trade policies, businesses must remain agile in responding to tariff changes. The likelihood of new tariffs on the European Union and other trading partners is high, driven by:

- **Boeing-Airbus Dispute:** Potential reimplementation of previously suspended tariffs.
- **CBAM Response:** New 301 investigations could lead to tariffs on EU imports.
- **Section 232 on Autos:** Possible tariffs on imported vehicles and auto parts.

Companies must continuously monitor regulatory developments and proactively adapt their supply chain strategies to minimize disruptions.

Conclusion

Understanding the layered impact of tariffs and leveraging digital tools for scenario planning, customs valuation optimization, and alternative sourcing is crucial for businesses navigating today's complex trade landscape. By integrating a data-driven approach and digital supply chain technologies, organizations can stay ahead of regulatory



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Events



KPMG Webcast – The tariff impact: Insights from Canadian businesses on building resilience on February 25 at 1 pm ET.

As Canada pulls together to navigate the uncertain trade landscape, businesses are reevaluating their trade strategies to build resilience. U.S. tariffs introduce sweeping impacts on importers, exporters, consumers, and the economy. Proactive planning to address both short-term disruption and long-term effects can help businesses weather the north winds for stability and future growth.

Guest speakers: The Honourable Bill Morneau, Former Minister of Finance for Canada and Dan Kelly, President & CEO, Canadian Federation of Independent Business (CFIB).

KPMG is dedicated to supporting Canada's business community as we navigate uncertainty. This webcast presented by KPMG tax, legal and advisory leaders will cover:

Perspectives from Canadian businesses: Canadian business leaders share experiences navigating U.S. tariffs in a panel discussion.

- Opportunities for domestic trade: Panel discussion on interprovincial trade and opportunities for increased market access, both domestically and internationally.

Transportation's Top Stories Other CILT News

- How to derisk your business: Panel discussion on considerations for derisking supply and customer chains.

- The Honourable Bill Morneau answers your questions: Submit a question in advance of this session.

To register, please click [HERE](#).

Job Postings

*** Supply Chain - Recent Grad/Full Time, Honeywell, United States**

About the Role

As a Supply Chain Analyst here at Honeywell, you will play a crucial role in optimizing our supply chain operations and ensuring the efficient flow of goods and materials. You will work closely with cross-functional teams to analyze data, identify areas for improvement, and implement strategies to enhance supply chain efficiency. Your work will directly impact our ability to meet customer demands, reduce costs, and maintain a competitive edge in the market.

In This Role, You Will:

- Analyze supply chain data and identify trends, patterns, and opportunities for improvement
- Collaborate with cross-functional teams to develop and implement supply chain strategies
- Monitor inventory levels and ensure timely replenishment to meet production demands Coordinate with suppliers and logistics partners to optimize transportation and delivery processes
- Identify and implement cost-saving initiatives to improve supply chain Efficiency

- Utilize supply chain management software and tools to track and manage inventory

Location: This position is available in multiple locations across the United States.

Pay Range:

The annual salary range for this position is \$68,000/yr-\$87,500/yr. Please note that this salary information serves as a general guideline.

Honeywell considers various factors when extending an offer, including but not limited to the scope and responsibilities of the position, the candidate's work experience, education and training, key skills, as well as market and business considerations.

Minimum Qualifications:

- Must be currently pursuing a bachelor's degree (or higher) from an accredited college or university in Supply Chain, Manufacturing Engineering, Industrial Engineering, Operations, Procurement, or similar Field
- Must have graduate from an accredited college or university between December 2024 and May 2025 and be available to begin full-time work between January 2025 - July 2025

Must have obtained degree within 12 months of the date of hire.

To apply, please visit: <https://www.linkedin.com/jobs/view/4010951285>

*** Logistics Coordinator, Traffic Tech, Hamilton, ON**

What the Job Entails:

- Creating and maintaining Strong Vendor Relationships
- Negotiating with Shippers and Carriers
- Entering Data into System to create load sheets
- Shipment tracking – monitor pickup and delivery
- Preparing required shipping documentation
- Effective and professional communication with clients and carriers
- Minor Accounting Functions and data entry

What We Are Looking For:

- Must have 3+ years of previous logistics/transportation experience, in a 3PL environment preferred

- Must have Knowledge of Cross-border US/Mexico/Canada Transportation, OTR truckload, including dry van, flatbed, reefer, etc.
- Strong organization and time management skills, must be able to prioritize
- High School Diploma
- Participate in continuous changes to Customer Data procedures and insure new changes are maintained
- Problem resolution skills, detail-oriented, high level of multi-tasking skills are a must
- Possess professional phone mannerisms
- Outgoing personality; high energy; flexible
- Great attitude and desire to work hard while having fun

What We Offer:

- Robust industry with training and mentorship
- Compensation package that include Medical and Dental benefits
- Life Insurance/AD&D Insurance
- Long-term disability
- Personal and Volunteer time off
- Paid vacation after probationary period
- Dynamic environment and 'can-do' culture

This is a full-time permanent position from Monday to Friday

To apply for this job, please visit:

<https://www.linkedin.com/jobs/view/4142527433>

*** Shipping Coordinator, TC Transcontinental, Aurora, ON**

About This Opportunity

Reporting to the Logistics Supervisor, the Shipping Coordinator will be responsible for the seamless processing of outgoing shipments, perform any and all tasks deemed necessary including but not limited to operating a variety of hand and power tools, equipment and machinery. The incumbent must understand the impact of this position to other business functions that depend on the accuracy and efficiency of outgoing items. Inventory management and vendor relations with shipping companies are essential functions for this position.

What you will do

- Provide shipping status and order visibility information as required to both internal and external clients, monitor shipping information, close shipped orders, provide order status, etc.;
- Schedule outgoing shipments to successfully meet ship dates;
- Conduct analysis on shipping quality incidents as required;
- Prepare accurate bills of lading and packing slips;
- Coordinate ship schedule report daily;
- Attend daily Production meeting;
- Complete Customs paperwork for shipments destined for USA;
- Maintain regular and on-going communication with CSR's and production to ensure and verify priorities and timing;
- Extensive knowledge required of courier systems, such as, FedEx, Purolator, UPS and Canpar/Loomis;
- Strong telephone etiquette when calling external trucking companies or internal clients to set up shipments or book delivery appointments;
- Complete an end of day report for production team to indicate what shipments have been shipped based on the Kitting schedule;
- Coordinate with material handlers to get shipments prepared and/or shipped accordingly;
- Special attention required to jobs that have breakdowns, distribution lists or special labeling or shipping info;
- Ensure that Proof of Deliveries are filed daily and readily accessible if inquiries occur, at the end of the month all POD's should be scanned and kept electronically;
- Receive stock and check it against inventory records and prepare stock for delivery;
- Ensure different products can move between businesses, on time and in the correct quantities;
- Provide transit times and shipment quotes to CSR's and estimating by using our local carriers or Third Party carriers;
- Assist in coordinating the transportation of finished products to the customers;
- Work overtime as required and perform other duties as requested to support the team;
- Support and contribute to a healthy and safe work environment by following all workplace regulations, policies, and initiatives, including reporting all first aid injuries, accidents, and workplace hazards.

What You Have To Offer

- High School Diploma or GED equivalent, with previous relevant experience;
- Good understanding of shipping and receiving processes within a manufacturing environment;
- Good understanding of Microsoft Outlook, Word, Excel;
- Strong capability to work within the organization and harmoniously within a team environment is required;
- Fast paced environment, must be able to handle stress and deal with issues in a timely fashion;
- Sound interpretation and analysis skills;
- Excellent organizational skills and attention to detail;
- Excellent communication skills, both verbal and written;
- Must be extremely self-motivated and able to work under minimal supervision.

To apply for this job, please visit:

<https://www.linkedin.com/jobs/view/4139299567>



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