



**The Chartered  
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Transportation's Top Stories

## Air Transport Updates

### CANADA

#### **Air Canada Earns Passenger-Rated Five Star Global Airline Award for Sixth Consecutive Year at the APEX 2026 Awards**



Source: Air Canada

Air Canada is proud to have received, for the sixth consecutive year, a Five Star Global Airline Award at the Airline Passenger Experience Association (APEX) 2026 Awards, which were presented last night. Air Canada's onboard Wi-Fi sponsored by Bell, which is complimentary for Aeroplan Members, was ranked as the Best Inflight Connectivity. The awards are based on votes from over 1 million customers.

*Air Canada Earns Passenger-Rated Five Star Global Airline Award for Sixth Consecutive Year at the APEX 2026 Awards, September 12, 2025, [www.aircanada.ca](http://www.aircanada.ca)*

#### **Porter Airlines rated in top 3 regional airlines globally by APEX**

Porter Airlines has been rated a 2026 Four Star Regional Airline by the Airline Passenger Experience Association (APEX). Porter is one of APEX's top three regional airlines in the world. The APEX Five Star and Four Star Airlines Awards are the only global awards based entirely on neutral, third-

party passenger feedback. They are a result of passenger ratings of almost one million flights across nearly 600 airlines around the world, certified by APEX in partnership with Triplt® from Concur®. A regional airline is defined by APEX as, "primarily operating flights within a set geography or single continent, with service focused on short- or medium-haul routes."

*Porter Airlines rated in top 3 regional airlines globally by APEX, September 12, 2025, [www.flyporter.com](http://www.flyporter.com)*

#### **CUPE Requests Cancellation of Mediation**

Air Canada and the Canadian Union of Public Employees (CUPE) reached a four-year tentative agreement for its flight attendants in August. This agreement, which was not ratified by the flight attendants, was achieved without concessions from the union and included improvements to wages, pensions and benefits, while also including a mutually agreed-to modernization of compensation for work performed on the ground. Details about the agreement can be [found here](#). In contemplating the potential outcome of not ratifying the tentative agreement, the parties mutually agreed that the wage portion would be referred to mediation and, if no agreement was reached at that stage, it would continue to the arbitration process previously ordered by the Canada Industrial Relations Board. The parties also agreed that no labour disruption could be initiated, and therefore flights will continue to operate as normal. On Friday, September 12, 2025, CUPE asked to dispense with the mediation process and have the wage component proceed directly to arbitration. While remaining committed to the entirety of the process, Air Canada, in a spirit of cooperation, has agreed to CUPE's request. This will provide cabin crew with wage increases and their retro pay, dating back to April 2025, as soon as possible.

*CUPE Requests Cancellation of Mediation, September 16, 2025, [www.aircanada.ca](http://www.aircanada.ca)*

## Air Canada Unveils 2025 Best New Restaurants Finalists, Celebrating Canada's Trailblazing Culinary Hotspots



Source: Air Canada

Air Canada has revealed the finalists for the 2025 Best New Restaurants list, spotlighting 31 trailblazing establishments shaping Canada's dining culture today. From St. John's, Newfoundland to Victoria, BC, the finalists reflect the talent, diversity, and creativity fuelling the country's culinary scene. The top ten will be revealed in Toronto on November 17, 2025.

*Air Canada Unveils 2025 Best New Restaurants Finalists, Celebrating Canada's Trailblazing Culinary Hotspots, September 16, 2025, [www.aircanada.ca](http://www.aircanada.ca)*

## Canada's Airports Advance Safety Initiatives During Annual Canadian Airports Safety Week



Source: CAC

Canadian Airports Safety Week is set to return from September 15–19, 2025 continuing its mission to promote a strong safety culture across the aviation industry. As passenger volumes grow and operations become increasingly complex, Canada's airports remain steadfast in their commitment to safety as a top priority. The week's programming will feature targeted activities and discussions around key safety themes: 1. Worker Safety; 2. Security Safety; 3. Hazard Reporting; 4. Environmental Safety; 5. Psychological Safety; 6. Construction Safety; and 7. Foreign Object Debris (FOD) Free Day

*Canada's Airports Advance Safety Initiatives During Annual Canadian Airports Safety Week, September 15, 2025, [www.cacairport.ca](http://www.cacairport.ca)*

## Air Canada Elevates the Regional Flying Experience with Reimagined Q-400 Amenities Offering New Standards of Comfort

Air Canada announced on September 17, 2025 the beginning of a major upgrade program for its regional fleet, providing customers a heightened level of comfort and convenience. Under the initiative, 25 De Havilland Dash 8-400 aircraft operated for Air Canada Express by Jazz Aviation LP (Jazz) will undergo a full cabin redesign to install new seating, new interiors and, on select aircraft initially, flying from Billy Bishop Toronto City Airport, onboard Fast, Free Wi-Fi in an industry first for this aircraft type. "Air Canada Express is at the heart of how we serve Canadian communities. It brings people together, whether connecting families across the country, or linking businesses to the world through our global network. This innovative project is an industry-first, and it reflects the pride we take in serving customers with care and class. By bringing many of the design details and comforts of our largest jets to the Canadian-made Dash 8-400, even our shortest flights can feel special," said Mark Nasr, Executive Vice President & Chief Operations Officer at Air Canada.

*Air Canada Elevates the Regional Flying Experience with Reimagined Q-400 Amenities Offering New Standards of Comfort, September 17, 2025, [www.aircanada.ca](http://www.aircanada.ca)*

## US/WORLD

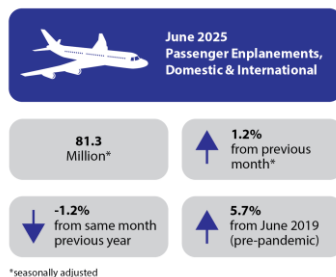
## Trump's Transportation Secretary Sean P. Duffy Unveils New Plan to Fast-Track Advanced Air Mobility Vehicles

U.S. Transportation Secretary Sean P. Duffy on September 12, 2025 announced a new pilot program within the Federal Aviation Administration (FAA) to accelerate the deployment of advanced air mobility (AAM) vehicles. These new technologies have the potential to transform aviation, including expanding connectivity to rural American communities, reducing road congestion in urban areas, and enhancing emergency services or medical transport. The action follows President Trump's executive order to unleash American drone dominance. The pilot program, known as the Electric Vertical Takeoff and Landing Integration Pilot Program (eIIPP), will form public-private partnerships with State and local government entities and private sector companies

to develop new frameworks and regulations for enabling safe operations.

*Trump's Transportation Secretary Sean P. Duffy Unveils New Plan to Fast-Track Advanced Air Mobility Vehicles, September 12, 2025, [www.dot.gov](http://www.dot.gov)*

## ✈ June 2025 U.S. Airline Traffic Data Down 1.2% from the Same Month Last Year



Source: BTS

U.S. airlines carried 88.6 million systemwide (domestic and international) scheduled service passengers in June 2025, according to the Bureau of Transportation Statistics (BTS). When adjusted for seasonality, June enplanements are up 1.2% from May and down 2.2% from the all-time high reached in June 2024. BTS reported 76.3 million domestic passengers and 12.4 million international passengers on U.S. airlines flights in June, not adjusting for seasonality. U.S. airline traffic reports are filed monthly with BTS.

*June 2025 U.S. Airline Traffic Data Down 1.2% from the Same Month Last Year, September 12, 2025, [www.bts.gov](http://www.bts.gov)*

## ✈ Timely Accident Reports Strengthen Aviation Safety



Source: IATA

The release of the preliminary report last month on the investigation into the cause of the tragic crash of Air India 171 was awaited by many. This report marks an important milestone on the path to a final investigation outcome, and further updates will be closely watched. Recent updates to investigations into the fatal Jeju Air accident in South Korea last December and the midair collision near Washington in January illustrate why timely reporting is so important. For the many parties who have a stake in understanding the cause of an aviation accident these reports provide valuable information on what has been ruled out and where the investigation's focus is. They also reinforce confidence that progress is being made and that aviation safety is being prioritized. That's a critically important input in an age where media—social and traditional—is inundated by speculation, much of which would struggle to be categorized as “expert”. When we contrast this speculation against the value of informed accident investigations, IATA feels compelled to directly raise the issue of timely reporting with states globally at the International Civil Aviation Organization (ICAO) Assembly later this month.

*Timely Accident Reports Strengthen Aviation Safety, September 15, 2025, [www.iata.org](http://www.iata.org)*

## ✈ Trump's Transportation Secretary Sean P. Duffy Enforces America First Agenda in Our Skies, Orders Delta & Aeromexico to Dissolve Joint Venture

U.S Transportation Secretary Sean P. Duffy on September 16, 2025 announced USDOT terminated approval of Delta and Aeromexico's joint venture agreement and withdrew antitrust immunity. Since Secretary Duffy moved in July to protect consumers, Mexico has not taken meaningful action to remedy their noncompliance with the 2015 U.S.-Mexico Air Transport Agreement. Mexico's non-compliance intervenes in the market to provide an unfair advantage to Delta and Aeromexico, who operated a price- and capacity-setting joint venture with conditional approval by USDOT.

*Trump's Transportation Secretary Sean P. Duffy Enforces America First Agenda in Our Skies, Orders Delta & Aeromexico to Dissolve Joint Venture, September 16, 2025, [www.dot.gov](http://www.dot.gov)*

## ✈ US Airlines net gain was \$4 billion in second quarter 2025, an increase in net gain over second quarter 2024

2025 Net Profit: \$4.0 billion  
▲ \$0.2B from 2024 Net Profit of \$3.8B



Scheduled Passenger Airlines

Source: BTS

U.S. scheduled passenger airlines reported a second-quarter 2025 after-tax net income of \$4.0 billion and a pre-tax operating profit of \$5.0 billion. One year earlier, in the second quarter of 2024, the airlines reported an after-tax net income of \$3.8 billion and a pre-tax operating profit of \$6.3 billion.

*US Airlines net gain was \$4 billion in second quarter 2025, an increase in net gain over second quarter 2024, September 16, 2025, [www.bts.gov](http://www.bts.gov)*



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## Rail Transport Updates

### CANADA

#### **CN and CSX collaborate to launch new intermodal rail service into Nashville**



Source: AJOT

CN and CSX announced the signing of a Memorandum of Understanding (MOU) to develop a new intermodal service into Nashville, Tennessee. This service will provide customers with a seamless, all-rail alternative for international containers moving from Canada's West Coast gateways through Memphis directly into Nashville. By replacing the current trucking leg with a steel-wheel interchange, CN and CSX will be able to deliver faster, more reliable, and more sustainable supply chain solutions for customers. Janet Drysdale, Interim Chief Commercial Officer, CN, says, "This agreement allows us to expand our reach, enabling our customers to efficiently access more markets. Collaboration like this benefits everyone; railroads, customers, and communities, by driving growth, reliability, optionality, and sustainability."

*CN and CSX collaborate to launch new intermodal rail service into Nashville, September 12, 2025, [www.ajot.com](http://www.ajot.com)*



#### **Launch of Rail Safety Week 2025 in Canada**

The Minister of Transport and Internal Trade, the Honourable Chrystia Freeland, on September 15, 2025 issued the following statement to recognize Rail Safety Week 2025 in Canada: "Canada's railways have helped to connect communities and families for generations. Railways are part of our history, and part of our present-day lives. Many Canadians live near a railway track. "Every year, Operation Lifesaver Canada leads important awareness efforts around Rail Safety Week, to reduce the number of fatalities and injuries that continue to happen far too often along Canada's rail system. ... "Through initiatives like the Rail Safety Improvement Program, the Government of Canada helps communities and railways bolster safety features at crossings and along rail corridors. As a regulator of safety and security for the rail sector, Transport Canada's inspectors work across the country every day, monitoring and enforcing safety standards. ..."

*Launch of Rail Safety Week 2025 in Canada, September 15, 2025, [www.tc.gc.ca](http://www.tc.gc.ca)*



#### **CPKC joins forces to promote rail safety across North America and CN Police Launch Rail Safety Week 2025**

Canadian Pacific Kansas City (CPKC) joins Operation Lifesaver Canada (OL), and Operations Lifesaver, Inc. (OLI) in the U.S. this week to raise rail safety awareness in communities across Canada and the U.S. "Rail safety is a priority at CPKC. We remain focused on public education across our network on how to stay safe around tracks and trains," said Dale Ruzycki, CPKC Chief of Police Canada. "Our goal is that everyone has the knowledge to make safe choices and get home safely each day." CN on September 15, 2025 launched its



annual Rail Safety Week campaign to raise awareness about the risks of unsafe behaviour around railway tracks and property. From September 15–19, CN Police Services and CN employees will partner with cities, towns, and Indigenous communities across North America to highlight the dangers of trespassing and ignoring signals at crossings—actions that can have devastating consequences.

*CPKC joins forces to promote rail safety across North America, September 15, 2025, [www.cpkc.ca](http://www.cpkc.ca); and CN Police Launch Rail Safety Week 2025, September 15, 2025, [www.cn.ca](http://www.cn.ca)*

## **Ontario Completes Construction of New Track for Northlander Passenger Rail Service**

The Ontario government has completed the North Bay Rail Bypass, marking a major milestone in the province's plan to bring back Northlander passenger rail service to northern Ontario. The 982-metre track will improve travel times by 15 minutes to North Bay Station, giving passengers more time with their families and friends while supporting tourism, jobs and economic growth in northern Ontario.

*Ontario Completes Construction of New Track for Northlander Passenger Rail Service, September 15, 2025, [www.mto.gov.on.ca](http://www.mto.gov.on.ca)*

## **US/WORLD**

## **UP-NS joint intermodal service to link West Coast with Louisville in Midwest**



Source: JOC

Union Pacific (UP) and Norfolk Southern (NS) said on September 15, 2025 that they will launch a new domestic intermodal rail service linking Louisville, Kentucky — a major Midwest intermodal rail and parcel hub — with ports in Southern California, the Pacific Northwest and Gulf Coast. The joint service comes as railroads redraw intermodal maps in response to UP's proposed \$85 billion acquisition of NS, which would create the first transcontinental US railroad. The

combined railroads would have about 50,000 miles of track and access to 100 ports.

*UP-NS joint intermodal service to link West Coast with Louisville in Midwest, September 15, 2025, [www.joc.com](http://www.joc.com)*

## **CSX CEO: Obsession with profit margins stunting railroads' growth**

U.S. railroad traffic levels have been stagnant over the past 15 years because the Class I railroads were obsessed with profit margins while neglecting growth opportunities, CSX CEO Joe Hinrichs says. Hinrichs, speaking at an investor conference last week, was asked why railroads have struggled to grow, even setting aside the long-term decline of coal traffic. "Maybe it's a little easier for me to opine on it because I wasn't here for most of that time period," Hinrichs says. The former Ford and GM executive came to the rail industry when he was named CSX's CEO in September 2022. "Let's be honest. The last 10, 15 years, the main focus of the industry has been restructuring the business to get a lot more efficient and to create better margins, which in itself isn't a bad thing," Hinrichs says. The average Class I railroad operating ratio fell from 70.8% in 2012 to a record low 59.9% in 2021. "But that was the No. 1 focus, and you can see all that activist activity and all of the things that went on to drive that obsession with O.R. improvement, which again, unto itself is not bad," Hinrichs says. "But there wasn't, at the same time, the same drive to grow volume." The only incentive for railroad management teams over the past decade-plus, Hinrichs says, has been to reduce the operating ratio. It is good to increase efficiency but one also has to increase volume and grow. Carriers can be efficient and compete with trucks, Hinrichs said.

*CSX CEO: Obsession with profit margins stunting railroads' growth, September 16, 2025, [www.freightwaves.com](http://www.freightwaves.com)*

## **AAR Week 37: Rail Traffic Dips Slightly Overall**



Source: Railway Age

For 2025's 37th week, North American freight rail traffic declined marginally, with carloads falling 0.5% and intermodal down 1.3%,

compared to 2024, the Association of American Railroads (AAR) reported Sept. 17. U.S. For this week, total U.S. weekly rail traffic was 514,167 carloads and intermodal units, down 1.6 percent compared with the same week last year. Total carloads for the week ending September 13, 2025 were 231,237 carloads, down 0.5 percent compared with the same week in 2024, while U.S. weekly intermodal volume was 282,930 containers and trailers, down 2.6 percent compared to 2024. Five of the 10 carload commodity groups posted an increase compared with the same week in 2024. They included chemicals, up 2,446 carloads, to 34,891; motor vehicles and parts, up 765 carloads, to 17,608; and nonmetallic minerals, up 732 carloads, to 32,754. Commodity groups that posted decreases compared with the same week in 2024 included coal, down 2,321 carloads, to 60,817; miscellaneous carloads, down 1,947 carloads, to 8,776; and farm products excl. grain, and food, down 834 carloads, to 16,382. Canadian railroads reported 92,231 carloads for the week, up 1.2 percent, and 71,932 intermodal units, up 1.1 percent compared with the same week in 2024. For the first 37 weeks of 2025, Canadian railroads reported cumulative rail traffic volume of 5,978,337 carloads, containers and trailers, up 2.2 percent.

*AAR Week 37: Rail Traffic Dips Slightly Overall, September 17, 2025,*  
*[www.railwayage.com](http://www.railwayage.com)*



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## CANADA

### Canada's MPO Set to Review New Projects



Source: Railwayage

The government of Canada on Sept. 11, 2025 reported that the Contrecoeur Container Terminal project in Montréal, Quebec, is part of the first series of projects being referred to the new Major Projects Office (MPO) for consideration, and that several strategies, including for the Port of Churchill and Alto High-Speed Rail projects, could be truly transformative.

*Canada's MPO Set to Review New Projects, September 12, 2025, [www.railwayage.com](http://www.railwayage.com)*

## Transportation's Top Stories

# Marine Transport Updates

## US/WORLD

### Port of Long Beach has second-busiest August on record and Tariff ceasefire powers Long Beach container surge



Source: AJOT

Peak shipping season boosted the Port of Long Beach to its second-busiest August on record and the sixth-busiest month in its 114-year history as retailers continued to see the arrival of goods purchased during a recent pause in tariffs. Dockworkers and terminal operators processed 901,846 twenty-foot equivalent units in August, a relatively flat decline of 1.3% from the record set in August 2024. Imports were down 3.6% to 440,318 TEUs and exports decreased 8.3% to 95,960 TEUs. Empty containers moving through the Port rose 3.7% to 365,567 TEUs. "Shifting trade policies continue to create uncertainty for businesses and consumers," said Port of Long Beach CEO Mario Cordero. "Our Supply Chain Information Highway digital tracker is projecting our peak shipping season to be on pace with last year as retailers start to stock their warehouses in preparation for the winter holidays." "I commend our dockworkers for their continued hard work to keep goods moving through the Port during the peak shipping season," said Long Beach Harbor Commission President Frank Colonna. "Our reputation as a primary gateway for trans-Pacific trade



relies on our ability to safely ensure the secure and speedy shipment of goods." The Port has moved 6,592,708 TEUs through the first eight months of 2025, up 8.3% from the same period last year. "Shifting trade policies continue to create uncertainty for businesses and consumers," said Port of Long Beach Chief Executive Mario Cordero, in the release.

*Port of Long Beach has second-busiest August on record, September 15, 2025, [www.ajot.com](http://www.ajot.com); and Tariff ceasefire powers Long Beach container surge, September 15, 2025, [www.freightwaves.com](http://www.freightwaves.com)*

## **US tariffs to keep Panama Canal transits below capacity in 2026: ACP**

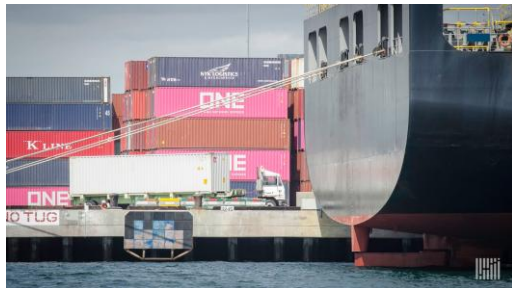


Source: JOC

Daily transits of commercial vessels through the Panama Canal will remain below its capacity next year due to the tariff-linked frontloading of US imports this year and the softer demand the duties will cause on the East and Gulf coasts, the Panama Canal Authority (ACP) said on September 16, 2025. The waterway has the capacity to handle 36 daily transits, but ACP Administrator Ricaurte Vásquez Morales told a media briefing the daily average is projected to land at only 33 in 2026, still below levels seen before Panama's 2023–24 drought.

*US tariffs to keep Panama Canal transits below capacity in 2026: ACP, September 16, 2025, [www.joc.com](http://www.joc.com)*

## **LA port sees 10% import drop through year-end**



Source: Freightwaves

The July 2026 momentum fuelled by a pause in the Trump administration's trade war on China carried over into August 2025, as the hub handled 958,355 twenty foot equivalent units (TEUs), just off the record traffic from a year ago. "The Port of Los Angeles moved nearly 2 million containers in July and August combined," Port of Los Angeles Executive Director Gene Seroka said in a media briefing. "That's the best two-month stretch for any port in the Western Hemisphere. Retailers and manufacturers have continued to bring goods in early, both to get ahead of holiday demand and to hedge against any shifts in trade policy. The August surge mirrored similarly positive results at the Port of Long Beach, LA's neighbor in the San Pedro port complex, top-ranked among American maritime cargo centers. But that's where the growth ends, Seroka said, as a confluence of factors weighs on container traffic through the remainder of this year."

*LA port sees 10% import drop through year-end, September, 17, 2025, [www.freightwaves.com](http://www.freightwaves.com)*

## **Port Houston maintains steady growth in the third quarter**



Source: AJOT

Port Houston recorded sustained growth in August 2025 following a standout July. Total tonnage across Port Houston's public terminals is up 5% year-to-date through August, reflecting steady growth across multiple cargo sectors. After a record-setting July 2025, the Port's container terminals saw 370,430 twenty-foot equivalent units (TEUs) in August, up 1% from the same month last year. Year-to-date container volumes reached just shy of 3 million TEUs, specifically 2,932,936 TEUs, which puts Port Houston's container volumes up 5% over 2024. Port Houston remains vigilant as Houston's volumes held steady and even increased across many cargo types. In August 2025, loaded import containers at Port Houston increased 4% year-over-year, while loaded export containers rose 5%, led by resins that continue to anchor Port Houston's export market. While a small portion of overall

business, grain and bagged goods saw massive increases in August. Grain was up 173% year-over-year, reaching 212,168 short tons and imported bagged goods were up 901% compared to August 2024, totalling 68,358 tons. Steel imports, one of Port Houston's linchpin cargo types, dipped 4% in August but remain 7% ahead year-to-date compared to 2024. General cargo volumes increased 10% year-to-date through August.

*Port Houston maintains steady growth in the third quarter, September 18, 2025, [www.ajot.com](http://www.ajot.com)*



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## Road Transport Updates

### CANADA

 **Canada Post letter carriers refuse to deliver direct marketing mail**



Source: Frerightwaves

Canada Post mail carriers will stop delivering direct mail flyers on September 15, 2025, escalating a work stoppage that is currently limited to overtime hours. The Canadian Union of Postal Workers announced the partial strike action on September 12, 2025 in an effort to pressure the company to make concessions in stalemated labor talks that have lasted 18 months. It said it will replace the ban on overtime work with a refusal to carry marketing mail. Federally mediated bargaining talks resumed in late August 2025 for the first time in three months after CUPW members overwhelmingly voted against Canada Post's "final" offer in an election imposed by the government to test whether the union leadership's hardline position was shared by workers.

*Canada Post letter carriers refuse to deliver direct marketing mail, September 12, 2025, [www.freightwaves.com](http://www.freightwaves.com)*



**Who will pay the tariffs? Much of the cost will be borne by equipment buyers.**



Source: Today's Trucking

Trucks and trailers carrying a tariff surcharge are being treated like hot potatoes – no one wants to buy them or own them for fear the tariffs will be suddenly removed or changed. Fleets are hesitant to buy for fear of overpaying and dealers don't want to carry tariffed inventories in case the tariffs are removed and they have to sell that equipment at a loss. Even equipment finance companies are refusing to finance the tariff portion of the equipment. "Tariff surcharges are being imposed and we're being pushed to stock some of these trucks that have these surcharges," Kyle Treadway, dealer principal with Kenworth Sales, said during a dealer panel at FTR's 2025 Transportation Conference. "We have already paid for it and when the tariff goes away, we immediately have a problem." Mark Hall, general manager – trailers, with Stoops Freightliner and Quality Trailer, agreed. "If we order that inventory, we have to figure out how to move it."

*Who will pay the tariffs? Much of the cost will be borne by equipment buyers, September 14, 2025, [www.todaystrucking.com](http://www.todaystrucking.com)*

## Executives urge fleets to invest in people, not just digital tools

Trucking executives say fleets must balance digital innovation with people-first strategies if they want to thrive in a fast-changing industry. They emphasized during Bridging the Barriers in Mississauga, Ont., that while artificial intelligence and automation are streamlining operations, culture, training, and generational shifts cannot be ignored. Innocon president David Kelly said his company quickly discovered the limits of going all-digital. The ready-mix supplier rolled out an online ordering platform, but more than 30% of customers still preferred phone calls. “Some just don’t want to use digital tools,” he said, noting that forcing technology on them risked losing business. The system has proven effective for many, but “you have to look after the entire customer base,” he added at the Women’s Trucking Federation of Canada event on Sept. 16, 2025.

*Executives urge fleets to invest in people, not just digital tools, September 17, 2025, [www.todaystrucking.com](http://www.todaystrucking.com)*

## Urban public transit, July 2025



Source: Statcan

In July 2025, the number of urban transit passenger trips in Canada totalled 125.2 million, essentially unchanged from July 2024. In July 2025, transit agency operating revenue (excluding subsidies) increased 7.8% over the same month in 2024, reaching \$330.3 million. *Urban public transit, July 2025, September 18, 2025, [www.statcan.gc.ca](http://www.statcan.gc.ca)*

## MTO Rolls out Mobile Commercial X-Ray Units for Enhanced Cargo Inspections



Source: Ontruck

Following the Transportation Minister’s announcement on September 17, 2025, MTO officials issued a memo to stakeholders on September 18, 2025 signalling the roll-out of new X-Ray technology to further support commercial motor vehicle inspections across the province. The memo states the units will assist MTO officers by increasing the efficiency and effectiveness of cargo inspections, with a focus on detecting non-compliance. The trucking industry is facing significant compliance challenges and requires governments rethink how to regulate and enforce truck safety rules. In 2025, no other jurisdiction in Canada has shown more recognition that oversight needs to be increased than the Province of Ontario.

*MTO Rolls out Mobile Commercial X-Ray Units for Enhanced Cargo Inspections, September 18, 2025, [www.ontruck.ca](http://www.ontruck.ca)*

## Women push for systemic change in trucking



Source: Today's Trucking

“Don’t let the assholes win,” was Kelly Cooper’s advice to women in the trucking industry. The human resources business partner at Loblaw Companies recounted how a safety supervisor’s husband doubted women could be truck drivers. Instead of backing down, she went and got an A/Z licence, she told the audience during Women’s Trucking Federation of Canada’s Bridging The Barriers conference in Mississauga, Ont. Cooper said that people succeed when they are supported to pursue what drives them. The trucking industry, she

argued, must create the conditions for that support, especially for women and underrepresented groups still facing systemic barriers.  
*Women push for systemic change in trucking, September 18, 2025, [www.todaystrucking.ca](http://www.todaystrucking.ca)*

## US/WORLD



### **Trump's Transportation Secretary Sean P. Duffy Launches New Initiatives to Improve Trucker's Quality of Life on the Road**

U.S. Transportation Secretary Sean P. Duffy on September 15, 2025, announced the launch of two bold new pilot programs aimed at improving the working conditions and quality of life for America's truck drivers. The Federal Motor Carrier Safety Administration (FMCSA) will study increased flexibility in the current hours-of-service (HOS) regulations, which will help determine if providing drivers with greater control over their own schedule will reduce fatigue and improve safety. The two programs are: 1. **Split Duty Period pilot program** (pause after their 14-hour "driving window"). 2. **Flexible Sleeper Berth pilot program** (additional sleeper berth split option possibility).

*Trump's Transportation Secretary Sean P. Duffy Launches New Initiatives to Improve Trucker's Quality of Life on the Road, September 15, 2025, [www.dot.gov](http://www.dot.gov)*





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## Other Transport Updates

### CANADA



#### Traffic Flow Dashboard



Source: Statcan

Statistics Canada has launched the Traffic Flow Dashboard as a source of experimental statistics to provide information on the traffic flow on selected road segments in the cities of Calgary and Toronto. This dashboard shows traffic count data that are obtained from traffic camera imagery using a computer vision-based system developed at Statistics Canada's Data Exploration and Integration Lab.

*Traffic Flow Dashboard, September 15, 2025, [www.statcan.gc.ca](http://www.statcan.gc.ca)*



#### Canada OKs West Coast LNG export project in first major approval for Carney government



Source: Financial Post

Canada cleared a \$10 billion floating facility to export liquefied natural gas off its northwest coast as soon as 2028. Ksi Lisims LNG — backed by Blackstone Inc.-funded Western LNG, as well as Rockies LNG Partners and the Nisga'a Nation, an Indigenous group that owns the development land — is the first such major project to be approved under Prime Minister Mark Carney. The former central banker has taken a less strict environmental stance than predecessor Justin Trudeau, as he pushes to boost Canada's economy and reduce its trading reliance on the US.

*Canada OKs West Coast LNG export project in first major approval for Carney government, September 17, 2025, [www.financialpost.ca](http://www.financialpost.ca)*

## 'A new era': Canada, Mexico sign strategic partnership deal to deepen economic, security ties



Source: National Post

Canada and Mexico have signed a pact to deepen economic and security ties ahead of what is expected to be a challenging round of negotiations with the United States on a trilateral trade deal. The agreement — billed as a comprehensive strategic partnership — was signed by Prime Minister Mark Carney and Mexican President Claudia Sheinbaum in Mexico City on September 18, 2025. 'We are elevating our partnerships in trade, investment, energy and security to create more opportunity for Canadian workers,' Mark Carney said of the pact. *'A new era': Canada, Mexico sign strategic partnership deal to deepen economic, security ties, September 18, 2025, [www.nationalpost.ca](http://www.nationalpost.ca)*

## US/WORLD

## US Supreme Court to hear Trump's tariffs case on November 5



Source: AJOT

The U.S. Supreme Court on September 18, 2025 set the date for the oral arguments it will hear concerning the legality of Donald Trump's sweeping global tariffs for November 5 in a major test of one of the Republican president's boldest assertions of executive power that has been central to his economic and trade agenda. The justices

announced earlier this month that they would hear the case after a lower court ruled that Trump overstepped his authority in imposing most of his tariffs under a federal law meant for emergencies. The court, which begins its next nine-month term on October 6, also agreed to hear at the same time a separate challenge to Trump's tariffs brought by a family-owned toy company, Learning Resources. *US Supreme Court to hear Trump's tariffs case on November 5, September 18, 2025, [www.ajot.com](http://www.ajot.com)*

## From reactive to resilient: How digital twin technology can revolutionize a supply chain by Om Prakash, CMLT for Supply Chain Management Review

A strategic framework for implementing digital twin technology for transforming supply chain operations from crisis response to proactive risk management

Companies these days face an uncomfortable reality: supply chain disruptions are no longer exceptional events—they're business as usual. The semiconductor shortage cost the automotive industry over \$200 billion globally. The Ever Given's six-day blockage of the Suez Canal disrupted \$9.6 billion in daily trade. COVID-19 exposed vulnerabilities that many executives never knew existed in their supply networks.

These disruptions share a common thread: they caught organizations in reactive mode. While companies excel at optimizing supply chains for efficiency and cost, most remain dangerously unprepared for the unexpected. The solution lies not in building bigger buffers or finding more suppliers, but in fundamentally transforming how organizations anticipate, prepare for, and respond to supply chain volatility.

Digital twin technology offers a path forward— but only when implemented strategically with clear executive leadership and comprehensive organizational commitment.

### Understanding the strategic context

Supply chain management has evolved through distinct phases. The 1990s focused on cost reduction and efficiency. The 2000s emphasized lean operations and just-in-time delivery. The 2010s brought digital transformation and analytics. Now, the 2020s demand resilience and adaptability.

This evolution aligns with the Supply Chain Operations Reference (SCOR) model's performance attributes. The model provides an excellent foundation, defining supply chain management across five key processes: plan, source, make, deliver, and return. While organizations have mastered cost and asset management efficiency, they often underperform in reliability, responsiveness, and agility— the three attributes most critical for resilience.

Digital twin technology addresses this gap by creating what leading organizations call the "resilience layer"—a virtual representation that enables stress-testing of supply chain processes before disruptions occur.

### The business case for digital twins

Research from McKinsey indicates that companies with mature supply chain risk management capabilities experience 45% fewer disruptions and recover 80% faster when disruptions occur. A recent MIT study found that organizations using predictive supply chain technologies achieved 15% to 25% reduction in inventory costs while improving service levels by 10% to 15%.

The financial impact extends beyond cost savings. Companies with resilient supply chains trade at premiums of 7% to 10% compared to industry averages, reflecting investor recognition of reduced operational risk and more predictable cash flows.

### The digital twin framework

Supply chain resilience is a system's capability to withstand disruptions and quickly restore operations. It encompasses proactive strategies that anticipate, prepare for, and adapt to disruptions. Flexibility, redundancy, visibility, collaboration, and agility are critical traits of a resilient supply chain.

### Defining supply chain digital twins

A digital twin is a virtual replica of a physical system or process, allowing simulation and analysis of real-world scenarios using real-time data. General Electric, for example, uses digital twins to optimize the performance of jet engines, predicting maintenance needs and reducing downtime, while Siemens optimizes manufacturing processes, improving productivity and lifecycle management.

A supply chain digital twin differs fundamentally from product-focused digital twins used in manufacturing. Instead of modeling physical products, it creates a dynamic, data-driven replica of the entire supply network—suppliers, inventory flows, logistics networks, and demand patterns—that can simulate thousands of scenarios and predict disruption impacts in real-time.

This approach aligns with Hau Lee's Triple-A Supply Chain framework:

**Agility:** Enables rapid response to short-term disruptions through scenario planning

**Adaptability:** Identifies long-term structural changes needed in supply networks

**Alignment:** Provides shared visibility and coordinated decision-making across stakeholders

### The strategic implementation model

Successful digital twin implementation requires a structured approach that balances immediate operational needs with long-term capability building. Leading organizations employ a dual-track strategy:

**Track 1: Operational continuity.** Establishes immediate risk management capabilities through dedicated crisis response teams and enhanced monitoring systems. This ensures business continuity while digital twin capabilities are being developed.

**Track 2: Predictive capability building.** Develops the digital twin platform and analytics capabilities that will transform reactive operations into proactive risk management.

This approach acknowledges that organizations cannot stop managing current disruptions while building future capabilities—both must occur simultaneously.

Top read the full article, please visit: <https://www.scmr.com/article/how-digital-twin-technology-can-revolutionize-a-supply-chain>



## Industrial Energy Supply Chains: The Thermal Power Paradox and Four-Pillar Solution by Om Prakash, CMILT for Supply Chain Brain

The global supply chain crisis has a hidden dimension that few executives fully grasp: The energy supply chain powering industrial operations worldwide remains largely carbon-intensive, creating unprecedented risks for companies committed to ESG goals. With 37.4 billion tonnes of annual CO<sub>2</sub> emissions and the power sector accounting for 40% of energy-related emissions, the thermal power generation presents the greatest supply chain and ESG related challenge.

Developing economies still depend heavily on thermal power generation for energy security and economic growth. For example, in India alone, coal-fired power plants generate over 60-70% of electricity, supporting industries that employ millions and provide essential services to 1.4 billion people. Similar dependencies exist across other developing countries, where thermal power remains the backbone of industrial development and poverty alleviation.

This creates the “thermal power paradox”: the simultaneous need to maintain energy security while drastically reducing environmental impact.

### The Supply Chain Reality Check

While supply chain leaders focus on optimizing logistics networks and supplier relationships, the fundamental energy infrastructure supporting industrial operations continues to generate massive environmental and operational risks. A typical 500 MW thermal power plant, the type powering major manufacturing hubs across Asia, Africa, and Latin America, represents a complex supply chain ecosystem requiring 15,000-25,000 tonnes of steel, 50,000 cubic meters of concrete, and coordination among hundreds of global suppliers.

Yet these same facilities release 3 million tonnes of CO<sub>2</sub> annually while consuming 2.5 billion gallons of water daily, creating cascading supply chain impacts, from increased healthcare costs and agricultural productivity losses to infrastructure damage that disrupts regional logistics networks.

### The Four-Pillar Transformation Framework

A systematic approach to transforming thermal power supply chains addresses both environmental imperatives and operational reliability. This four-pillar framework offers supply chain leaders a replicable methodology for engaging with energy suppliers on decarbonization while maintaining the reliability essential for industrial operations.

#### Pillar 1: Emissions Control Supply Chains

**Advanced flue gas desulfurization (FGD) creates new material flows.** FGD implementation transforms waste streams into supply chain assets. A single FGD installation prevents 30,000 tonnes of SO<sub>x</sub> emissions annually while generating 40,000 tonnes of synthetic gypsum — creating new revenue streams for wallboard manufacturing that can generate \$5-8 million annually per unit.

The supply chain complexity is substantial: FGD projects require limestone procurement at 1.1-1.3 tonnes per tonne of SO<sub>2</sub> removed, creating ongoing supplier relationships with quarry operations while generating gypsum distribution networks that serve construction industry supply chains. This circular economy approach demonstrates how environmental compliance can enhance rather than burden supply chain economics.

#### Pillar 2: Renewable Integration Networks

**Building diversified energy supply chains.** Strategic renewable integration creates resilient energy supply chains that reduce single-source dependency while improving cost predictability. Solar PV integration — with costs declining 85% since 2010 — enables thermal facilities to optimize generation timing, operating during peak efficiency periods while solar handles midday demand.

The procurement implications are significant: A 100 MW solar installation requires coordination of photovoltaic modules, inverters, and electrical infrastructure across hundreds of acres, typically spanning 18-24 months from engineering to commissioning. Success depends on managing fragile component transportation and synchronizing electrical grid integration with multiple technology providers.

#### Pillar 3: Fuel Supply Chain Transformation

**Parallel fuel systems enhance supply security.** Rather than disruptive fuel switching that creates supply chain vulnerabilities, parallel fuel systems enable gradual transition while maintaining operational reliability. Natural gas integration alongside existing coal infrastructure provides 50% CO<sub>2</sub> reduction while preserving backup fuel options.

This approach requires sophisticated procurement strategies, including long-term gas contracts, storage capacity and transportation diversity. Implementation involves complete parallel infrastructure — pipeline connections, compression stations, and treatment systems — creating redundant fuel supply chains that optimize based on pricing, availability and environmental considerations.

#### Pillar 4: Water Resource Supply Chains

**Ecological engineering reduces resource dependencies.** Phytorid bed technology transforms wastewater treatment from resource-intensive operations into self-sustaining ecological systems. These nature-based solutions achieve superior treatment performance with 60-80% lower operating costs compared to conventional systems while eliminating chemical reagent supply chains.

Implementation requires minimal ongoing inputs: Periodic plant harvesting and substrate maintenance replace chemical procurement, mechanical equipment, and high energy consumption. The approach converts waste streams into productive ecosystems that sequester carbon while generating biomass for composting or biogas production.

#### Supply Chain Economic Impact

Comprehensive four-pillar implementation generates profound supply chain transformation extending far beyond environmental compliance. The economic model reveals attractive returns through multiple value streams:

**Direct cost optimization.** Fuel efficiency improvements reduce costs by 15-25%, creating annual savings of \$15-30 million for a 500 MW facility. Combined with reduced water consumption and waste disposal costs, operational savings justify implementation investments.

**New revenue streams.** Byproduct sales from gypsum production, renewable energy sales during peak pricing, and biomass production create additional revenue totaling \$8-15 million annually per facility —

transforming environmental compliance from cost center to profit contributor.

The article can be read online [HERE](#).

**Risk mitigation.** Fuel diversification, environmental compliance and community acceptance reduce regulatory, market and social risks that translate to lower financing costs and higher asset valuations.

### **Implementation Methodology for Supply Chain Leaders**

**A staged approach minimizes disruption.** Successful transformation requires parallel system development that maintains operational capability while building sustainable capacity. Rather than disruptive replacement, this approach enables gradual transition as new systems prove reliable.

The five-stage methodology begins with comprehensive baseline assessment, progresses through technology integration planning and parallel system development, enables gradual transition and optimization, and concludes with continuous improvement and scaling. Each stage maintains supply chain reliability while building transformation capability.

**Stakeholder ecosystem development.** Transformation projects catalyze development of supporting supply chain ecosystems that create regional economic development. FGD installations support local limestone mining and gypsum processing, while renewable integration creates demand for installation services and maintenance providers that develop capabilities transferable to other projects.

### **The Strategic Imperative**

For supply chain leaders, the thermal power transformation represents both risk mitigation and competitive opportunity. Early movers gain advantages through reduced energy costs, enhanced ESG performance, and stronger stakeholder relationships. The question isn't whether transformation will occur — economic and regulatory forces ensure it will — but whether companies will lead or follow this supply chain evolution.

The four-pillar approach provides a framework for engaging energy suppliers on decarbonization while maintaining the reliability essential for industrial operations. With global energy transformation accelerating and ESG requirements tightening, proactive supply chain leaders can turn environmental challenges into competitive advantages through strategic energy supplier partnerships.

*Om Prakash is a senior procurement project manager at PIP|HSP.*





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## EVENTS

**CANADA'S WEST COAST ENERGY POWERHOUSE**  
**A CONVERSATION WITH KEY PLAYERS**

In its response to economic challenges from the US-driven upheaval in global trade relations, Canada is emerging as an energy powerhouse with exports through its West Coast Gateway.

The Port of Prince Rupert's northern export terminals and LNG Canada's Kitimat facility are already shipping LNG, Liquid Petroleum Gas and Propane overseas. These terminals will soon be followed by Indigenous-owned or regulated coastal LNG terminals. In addition, the Port of Vancouver is shipping expanded TMX volumes of Alberta crude to Asia, along with Fortis BC's LNG shipments to Asia and local LNG marine refueling. Canada is announcing itself on the world stage as a major reliable energy supplier.

**Click Here to Register**

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**JOHN DYMOND**  
Retired Business Development Manager  
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**SPEAKERS:**

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President & CEO  
Prince Rupert Port Authority

**GEOFF MORRISON**  
Director, BC Regulatory and Operations,  
Canadian Association of Petroleum  
Producers (CAPP)

**JORGE LOBO**  
Senior Manager, LNG Commercial  
& Industrial Projects, FortisBC

**DEBORAH BAKER**  
Former Council Member  
Squamish Nation

**COST:**  
NON-MEMBER: \$80 MEMBER: \$65 STUDENT: \$55

**October 15, 2025**  
4:30 pm – Registration

**5:00 pm to 7:00 pm – Reception / Presentation**  
Terminal City Club - 837 West Hastings Street

The Pacific Chapter of CILTNA invites you to join them for a reception and presentation by a distinguished guest speaker, Shaun Stevenson, President & CEO, Prince Rupert Port Authority, Geoff Morrison, Director, BC Regulatory and Operations, Canadian Association of petroleum Producers (CAPP), Jorge Lobo, Senior Manager, LNG Commercial & Industrial Projects, FortisBC and Deborah Baker, Council Member, Squamish Nation. Moderated by: John Dymond, Retired Business Development Manager, BCIT School of Transportation.

When: October 15, 2025

4:30 pm – Registration

5:00 pm to 7:00 pm – Reception/Presentation

## Transportation's Top Stories Other CILT News

Where: Terminal City Club, 837 West Hastings Street, Vancouver, BC  
V6C 1B6

Cost:

- Non-Member: \$80.00
- Member: \$65.00
- Student: \$55.00

Sponsored by:



To register, please visit: <https://ciltna.com/events/canadas-west-coast-energy-powerhouse/>



**REGISTER NOW for the CILTNA 2025 Fall Outlook Conference & Annual Dinner: “In Search of Advantage During Volatile Times: Leveraging Opportunities in Logistics and Transportation”** on Thursday, November 6, 2025 at the Rideau Club, 15th Floor, 99 Bank Street, Ottawa, ON.

View the program flyer [HERE](#).

Detailed agenda coming soon!

Thank you to our sponsors:



For more details and to register, please visit: <https://ciltna.com/events/2025-fall-outlook-conference-and-annual-dinner/>

We hope to see you all there!

### **Airport Cooperative Research Program (ACRP) Webinar Celebrating 20 Years: How You Can Drive Airport Innovation with ACRP - Friday, September 26, 1:00 PM to 1:45 PM Eastern**

Join the Airport Cooperative Research Program (ACRP) for an engaging virtual event celebrating 20 years of impactful research. Discover how ACRP has helped the airport industry tackle real-world challenges, explore ACRP's evidence-based tools and resources, and learn how you can get involved—plus we'll have some fun along the way! This interactive session offers a unique opportunity to connect with fellow airport professionals and gain an insider's look at ACRP's role in advancing practical, responsive solutions.

To register please visit:  
[https://www.nationalacademies.org/event/1065\\_09-2025\\_celebrating-20-years-how-you-can-drive-airport-innovation-with-acrp?utm\\_source=Transportation+Research+Board&utm\\_campaign=27d2580448-EMAIL\\_CAMPAIGN\\_2023\\_06\\_12\\_07\\_16\\_COPY\\_01&utm\\_medium=email&utm\\_term=0\\_c66acb9bce-536f248fd6-532433722](https://www.nationalacademies.org/event/1065_09-2025_celebrating-20-years-how-you-can-drive-airport-innovation-with-acrp?utm_source=Transportation+Research+Board&utm_campaign=27d2580448-EMAIL_CAMPAIGN_2023_06_12_07_16_COPY_01&utm_medium=email&utm_term=0_c66acb9bce-536f248fd6-532433722)



### **The 36th Annual Conference on Transportation Innovation and Cost Savings – September 25, 2025**

This year's conference will take place on Thursday, September 25, 2025 at The Toronto Hunt Club, 1355 Kingston Road, Scarborough, ON, M1N 1R1.

In addition to a full day of engaging content, the conference includes a continental breakfast, lunch and many opportunities for networking. The Conference will also feature a number of industry leaders delivering their perspectives on transportation issues, including transport law and automotive logistics.

For more details and to register, please visit:  
<https://www.transportconference.ca/register>



**Save the date on October 23-24th at Old Dominion University, Norfolk, Virginia for the 2025 Next-Gen Smart Logistics Conference. Sponsored by: CCALS, CILTNA and Old Dominion University.**

Join an international gathering of logistics professionals to hear from industry leaders about trends and advances in the field. Hosted in Norfolk, VA, home to one of the world's safest and most advanced ports and a gateway to multimodal transportation through the US and beyond, the conference will bring together leaders from industry, government, and academia to explore how artificial intelligence, digital twins, robotics, and advanced analytics are reshaping freight movement, multimodal logistics, and supply chain resilience.

From AI-powered rail scheduling to smart ports, from ethical AI governance to workforce transformation, attendees will explore the latest innovations and practical applications that are transforming logistics networks across rail, maritime, road, and intermodal systems.

There is a **call for presenters** for this event where we invite thought leaders, practitioners, researchers, and innovators to share their

expertise, case studies, and forward-looking insights with an engaged, cross-sector audience. We invite you to submit abstracts that explore the future of logistics across eight key tracks (listed below). We encourage submissions not only in these areas but also welcome proposals on any emerging topics related to the evolving landscape of next generation smart logistics.

<https://www.ccals.com/next-gen-smart-logistics-conference-2025-information/#presenters>

Application deadline: September 25, 2025

Registration for this event is coming soon!



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**Register now – it's open!**  
Everyone is welcome at our annual aviation and aerospace Silver Wings Industry and Scholarship Awards Celebration.

**Date:** Friday, November 14th, 2025 at 17:45  
**Venue:** Vancouver Convention Centre West  
**Registration:** [bit.ly/SW-25](https://bit.ly/SW-25)

**SILVER WINGS AWARDS**  
**BCAC**  
BRITISH COLUMBIA AVIATION COUNCIL

## BCAC Silver Wings Industry and Scholarship Awards Celebration 2025

At the annual Silver Wings Industry and Scholarship Awards Celebration on November 14th, 2025, the BCAC recognizes aviation and aerospace industry colleagues for specific achievements. As well, they disburse almost \$200,000.00 through our Aviation and Aerospace Scholarship Awards Program to hard-working students enrolled in aviation and/or aerospace programs in British Columbia. They invite you to join them at this annual Celebration at the Vancouver Convention Centre West for an evening of fine food, live entertainment, an online auction, a 50/50 Draw, a vibrant awards ceremony and unparalleled networking opportunities.

**When:** November 14, 2025 at 5:45 PM PT

**Where:** Vancouver Convention Centre- West 3rd Floor, 1055 Canada Place, Downtown Vancouver

For more information and to register, please visit:

<https://bcaviationcouncil.silkstart.com/events/silver-wings-industry-and-scholarship-awards-celebration-2025>

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## Job Postings

### \* Logistics Manager, Alstom, Toronto, ON, Canada

The Logistics Manager will be responsible for the development and implementation of the Project's logistics strategy. The ideal candidate will have the following:

- Able to demonstrate significant expertise in site logistics, traffic management, site coordination, material and equipment delivery, and other applicable technical fields.
- Demonstrated experience in managing teams to deliver integrated logistics solutions on complex projects and programs.
- Strong technical capability in all project phases, including design, planning, construction, operations, and maintenance preferably large program/projects.
- Demonstrable experience in managing senior stakeholder relationships and providing strategic level reporting to enable effective decision making.

- Excellent stakeholder engagement and communication skills including the ability to facilitate meeting / workshops with large groups of stakeholders.
- Drive and optimise all logistics operations to support all installation activities.
- Experience with Third-Party Logistics (3PL) subcontractors and contracts.
- Experience with international logistics including supply chain, freight, customs, duties, import and export.
- Provide strong leadership to the logistics team.
- Responsible for the budgets based on schedule and project needs for all program logistics

#### Mandatory:

- A recognised university degree;
- 7-10 years experience in a logistics-related leadership role;
- Minimum 5 years of professional experience in large railway projects or equivalent infrastructure programs;
- A working understanding of the requirements from the Ontario Health and Safety Act;
- Proven track record of managing logistics programs including warehousing, logistics management, and transportation management;
- Fluent in English;
- Knowledge of the typical logistics, supply chain and warehousing processes supporting major projects.

#### Competencies and Skills:

- Relevant industry software to support logistics, supply chain and administrative duties.
- Ability to make critical decisions based on evidence
- Exceptional communication and collaboration skills

To apply, please visit: <https://www.linkedin.com/jobs/view/4263508642>

### \* Attention Procurement Professionals! Government of Saskatchewan, Regina, SK, Canada

**Join our Procurement Talent Pool - Make a Difference in Saskatchewan!**

Are you a procurement professional with a passion for public service? Do you have a drive to create a positive impact within the province of Saskatchewan? If so, look no further!

The Government of Saskatchewan is continually seeking talented procurement professionals to join our team.

Positions that fall under this area are listed below and can be found within the Ministry of Justice and Attorney General and the Ministry of SaskBuilds and Procurement.

- Procurement Business Partner
- Procurement Specialist
- Procurement Manager
- Procurement Administrator
- Procurement Coordinator

As a large public sector employer, we offer potential for growth and advancement. Your career goals are important to us!

Typically, knowledge for these positions would be obtained through a Bachelor's degree in business, commerce or economics combined with experience in purchasing or related disciplines. Depending on the position, project management experience/PMP designation, or a Supply Chain Management Diploma/SCMP designation would be an asset.

### **Why join our Procurement Talent Pool?**

Get to know us by becoming part of our Talent Pool! The public service offers a diverse range of rewarding career opportunities where you can grow professionally and thrive in a dynamic and inclusive environment. Whether you are actively seeking a new opportunity or exploring future career possibilities, our team is eager to get to know you.

### **Ready to take the next step?**

Apply now to express your interest in future procurement opportunities. We can't wait to learn more about you.

What can you expect next?

You will receive confirmation of your interest in joining the Procurement Talent Pool once your application has been submitted and reviewed. When opportunities become available, we will reach out to those whose experience and educational background align with the position

requirements. Please note: applying to a Talent Pool is not an application for a specific position or job.

Discover more about us and explore current vacancies by visiting [saskatchewan.ca/careers](https://saskatchewan.ca/careers).

Together, let's build a better future through deep-rooted values of Respect and Integrity, Serving Citizens, Excellence, Innovation, Transparency and Fairness, and Acting as One Team.

### **Application deadline: September 24, 2025**

To apply, please visit: <https://www.linkedin.com/jobs/view/4292187738>

### **\* Supply Chain Specialist, Bombardier, Dorval, QC, Canada**

#### **Why join us?**

At Bombardier, we design, build and maintain the world's peak-performing aircraft for the world's most discerning people and businesses, governments and militaries. We have been successful in setting the highest standards by putting our people at the heart of it all, and defining excellence, together.

Working at Bombardier means operating at the highest level. Every day, you are part of a team that delivers superior experiences and products, pushing the boundaries of what's possible in our industry and beyond. By prioritizing employee growth and development, we empower everyone to reach their full potential on their own terms, because the best work happens when you are free to be yourself and share your unique expertise.

#### **What are your contributions to the team?**

- Develop new sources of supply and establish strategic alliances.
- Develop negotiation business strategies.
- Lead and participate in the development of the commodity by managing projects that would include the preparation of business cases.
- Lead, develop and execute the commodity strategy and provide to senior management project and negotiation statuses.



- Identify, analyze and realize cost reduction opportunities
- Create and maintain formal networks internally and externally.
- Act as single interface with suppliers of new business.
- Support Sites and/or Business Units with appropriate sourcing strategies.
- Coordinate and lead negotiations of any claims with suppliers in support of business unit production issues.
- Support Business Units in the application of contractual remedies against material breaches.
- Lead contract negotiations with suppliers.
- Ensure contracts are maintained in accordance to our business requirements
- Coordinate the Procurement Agents activities in relation to the balanced scorecard objectives, the master plans and the detailed plans.
- Support Procurement Agents in their contracts negotiations, the commercial agreements and product changes negotiations, as well as the contracts amendments;
- Participate in the governance of cost reduction initiatives and ensure projects come to fruition.
- Actively participate in supplier program reviews led by the business units.
- Develop and coach team members on procurement initiatives and processes.
- Support commodity manager in the performance development plan process.

#### How to thrive in this role?

- You have a bachelor's degree in business administration or equivalent.
- You have seven (7) to ten (10) years of relevant experience.
- You have experience in the aerospace industry and/or manufacturing environment and/or program management, in a commercial role, an asset.
- You have excellent negotiation skills and experience in project management.
- You are detail oriented, focused and committed to meeting deadlines.
- You are a strong team player, recognized for your leadership and innovation, and ability to mobilize a team.
- Have a high proficiency and are good communicator in French and English (written and spoken)
- You have strong capabilities in operations and financial management.

- You are comfortable with complex technical topics, and have knowledge of legal terminology or interpretation of contracts.
- You are familiar with Just-In-Time purchasing logistic, integrated supply chain and lean manufacturing concepts.
- You can work with MS Project, Word, Excel, Power Point and MS Outlook.

To apply, please visit: <https://www.linkedin.com/jobs/view/4278569161>

### \* Logistics Generalist – Senior, Amentum, McLean, VA, USA

#### About the job:

Logistics Generalist - Senior Duties include adhering to the regulations/guidelines/SOPs of the Office of Logistics and the Sponsor's logistics and supply chain regulations, close coordination with senior Logistics staff officer (or their designated representative) in the appropriate Directorate/Mission Center/Component/Office of assignment, assisting with the administration and control for the purchase of materials and services; directing the complete process for transporting people and goods; overseeing materials management within area of assignment; coordinating and planning facility services; tracking cost issues and personnel resources; and administering elements of multi-faceted programs. Logistics Generalists could potentially travel to CONUS or OCONUS locations in support of temporary logistics requirements of the Directorate/Mission Center/Component/Office of assignment.

#### Duties/Tasks and Responsibilities:

- The Senior Logistics Generalist contractor is required to possess a highly diverse and experienced skill set regarding logistics operations. The duties/tasks and responsibilities described below are dependent on the office of assignment and subject to the priorities set by the senior Logistics staff Officer with purview over logistics operations where the Logistics Support Generalist is assigned. Duties tasks and responsibilities described below are dependent on the office of assignment.
- Assists with purchasing of materials and services within area of assignment to include:

- Assisting with the ordering of materials through a variety of internal and external sources; validating customer requirements against regulations and estimates costs.
- Reconciling routine to moderately complex financial statements to ensure expenses are properly recorded; reconciling accounts payable to ensure accuracy and funding availability; and reviewing bills/invoices for accuracy.
- Assists in the coordination and transportation of material and people.
- Coordinates transportation processing by completing proper transportation documentation; learns how to ship and receive material; and assists in arranging transportation of material.
- Arranges for appropriate stock levels of packing material /boxes/tape material for shipment of equipment (sometimes fragile equipment).
- Prepares material for shipment to include safe-handling and packaging for shipment in accordance with Sponsor standards.
- Arranges for courier and/or chauffeur services by coordinating with appropriate transportation office.
- In coordination with the appropriate component/mission support staff/or senior Logistics staff Officer, the contractor will research best transportation options for customers and determine best shipping methods based on customer, cargo type, and/or consignee timeline requirements.
- Obtain approval in advance from the appropriate Logistics Directorate/Mission Center/Component/Office staff officer (or their designated focal point) for any freight/aviation and aviation planning requirements (large or small) that require coordination with the Sponsor's Transportation Fusion Center or any other entity involved in arranging aircraft scheduling.
- Responds to courier and chauffeur requests; resolves scheduling problems.
- Maintain inventories of goods and materials in accordance with this organization's regulations.
- Processes inventory requests and validates receipt of goods and materials against requirements; ensures inventory requests are fulfilled.
- Coordinates the maintenance of a fleet of vehicles by maintaining table of vehicular allowances and tracking database; ensures vehicles are maintained.
- Where required, serves as the Responsible Officer of record.
- Coordinate with Sponsor's Facilities Management in the implementation of office moves, renovations, and maintenance.
- Implements office moves; establishes schedules and procedures; ensures proper number of staff are available.

- Assists Facilities Management in office renovations by serving as a liaison to customers and construction workers.
- Schedules routine office maintenance; works with Facilities Management to ensure offices are properly maintained.
- At any location: Coordinates with Facilities Management and IT Support to facilitate any computer movement, connections, and phone service.
- Other duties as assigned.

#### **Knowledge, Skills, and Abilities:**

- Must possess exceptional customer service skills, a willingness to help others, and be flexible throughout any given working day regarding tasks conducted.
- Ability to obtain extensive knowledge and application of overall Agency and logistics processes, policies, regulations, and unique authorities.
- Extensive knowledge of overall logistics processes, policies, and regulations.
- Effective communication and interpersonal skills.
- Ability to use various databases and applications independently.
- Ability to comprehend the implications of process, policies and regulations against requirements.
- Ability to manage the general services functional areas: transportation processing, inventory management, vehicle management, and accountable property.
- Ability to work independently and responsibly.
- Ability to establish a new network of professional working relationships with customers, colleagues, and service providers, while further developing existing networks.
- Ability to make decisions and solve complex problems effectively and independently.
- Ability to anticipate customer needs and requirements.
- Ability to assist in the effective planning, organizing and management of resources
- Ability to develop self and mentor other contractors, and ability to effectively manage and lead other contractors.
- Ability to identify alternative solutions.
- Ability to interact with people who have different values, cultures, or backgrounds.
- Working knowledge of Contracting Officer's Technical Representative (COTR) concepts and principles.
- Working knowledge of Project Management concepts and principles.

## Work Environment:

Depending on assignment, work is primarily performed in an office environment and may including conditions vary from an office environment where work is primarily sedentary to environments where extensive standing and/or walking; bending; lifting light to heavy objects or being exposed to noise, dust, dirt, etc. is expected.

## Tools used in this occupation:

- General office equipment
- Office moving equipment
- Forklifts (must have the ability to obtain a certification for safe handling every two years)
- Hand tools

## Technology used in this occupation:

- Sponsor acquisition systems
- Microsoft Office (i.e., Word, Excel, Access, Outlook)
- Various Sponsor databases aligned to logistics activities (property, movement, purchasing, etc.).

## Minimum Qualifications

### Experience:

Ten (10) years of relevant logistics experience in the public or private sector.

### Education:

High school diploma or GED equivalent. Bachelor's degree preferred.

To apply, please visit: <https://www.linkedin.com/jobs/view/4257849032>



### ★ Did you know CILTNA has an X (formerly Twitter) Account?

Go to: [https://twitter.com/cilt\\_na](https://twitter.com/cilt_na) and Follow Us.



### ★ Be sure to follow the page to get all the latest news and events!

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### ★ Like and Follow us on Facebook to keep up to date on the latest news and events!

Go to: <https://www.facebook.com/CILTNA/> and Follow Us.



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To view all of our past webinar/event recordings, please subscribe to our YouTube channel at:  
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