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North
America

Transportation's Top Stories

Air Transport Updates

CANADA

✈️ Air Canada Reaches Tentative Contract Agreement with Unifor



Source: Images

Air Canada on May 22, 2026 said it has reached a tentative collective agreement with Unifor, representing approximately 6,000 contact centre, customer relations, concierge, airport in-terminal and customer journey management employees at Air Canada. The tentative agreement recognizes the contributions and professionalism of Air Canada's frontline airport and customer service agents, while providing a framework for the future growth of the airline. Terms of the new agreement will remain confidential pending a ratification vote by the membership, expected to be completed over the next month, and approval by the Air Canada Board of Directors.

Air Canada Reaches Tentative Contract Agreement with Unifor, May 22, 2026, www.aircanada.ca

✈️ Air Canada Foundation Publishes 2025 Impact Report on Advancing the Health and Well-Being of Children and Youth Across Canada



Source: Air Canada

The Air Canada Foundation on May 25, 2026 released its 2025 Impact Report, outlining the meaningful difference it made in communities across Canada through its charitable partnerships, fundraising initiatives and the engagement of Air Canada employees countrywide. "In 2025, the Air Canada Foundation continued to strengthen its impact for children and families across the country, something we, at Air Canada, are all deeply proud of," said Michael Rousseau, President and Chief Executive Officer at Air Canada. "A heartfelt thank you to our steadfast partners, generous donors, dedicated Air Canada employees and retirees who play an essential role in helping us deliver meaningful support where it is needed most.

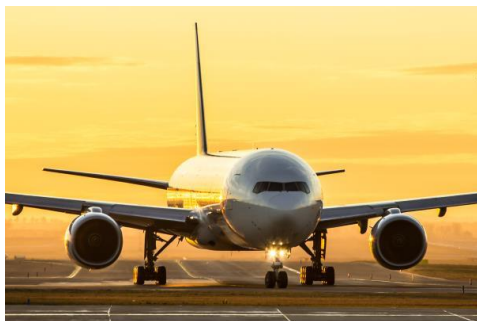
Air Canada Foundation Publishes 2025 Impact Report on Advancing the Health and Well-Being of Children and Youth Across Canada, May 25, 2026, www.aircanada.ca

✈️ **Canada to buy Swedish early warning planes rather than US model**

Canada, which says it wants to reduce reliance on U.S. defense firms, on May 27, 2026 announced plans to buy a fleet of early warning planes from Sweden's Saab rather than a competing option from Boeing. Prime Minister Mark Carney told reporters that Canada would opt for Saab's GlobalEye, which is based on Bombardier's Global 6500 jet. Boeing's E-7 Wedgetail plane - which has suffered from delays and cost overruns - had also been in contention. "(This move) builds Canadian strategic autonomy, creates Canadian jobs, and reinforces Canada's position as a global leader. And it is the product of choice for many of Canada's partners, including France, Sweden, and the UAE," Carney said. Saab is also in the running to sell Canada some of its Gripen fighters. Canada has a deal to buy 88 F-35 jets from Lockheed-Martin but last year, after the United States slapped tariffs on key Canadian imports, Carney asked the military to probe whether it could cut back the order and buy some planes from another manufacturer. The government has yet to announce a decision.

Canada to buy Swedish early warning planes rather than US model, May 27, 2026, www.ajot.com

✈️ **Aircraft movement and civil aviation statistics, March 2026**



Source: Statcan

Major Canadian airlines flew 7.6 million passengers on scheduled and charter services in March, up 1.6% from March 2025. Aircraft movements at Canada's major and select small airports totalled 436,682 in March 2026, down 4.4% from the same month in the previous year. Local movements declined 11.6% year over year, while itinerant movements were down 0.8%. The noticeable highlights were: 1. Air travel increases in March 2026; and 2. Transborder movements mark 12th consecutive month of year-over-year decline.

Aircraft movement and civil aviation statistics, March 2026, May 28, 2026, www.statcan.gc.ca

US/WORLD

✈️ **NOW BOARDING: Trump's Transportation Secretary Sean P. Duffy & FAA Administrator Bedford Deliver Radical Transparency with New "Modern Skies" Website**

Ahead of the busy 2026 Memorial Day travel weekend (May 23-25), Transportation Secretary Sean P. Duffy and FAA Administrator Bryan Bedford launched a groundbreaking website highlighting the more than 10,000 air traffic control modernization projects that are happening across the nation. The site's data will be updated monthly to ensure the flying public has an unprecedented level of transparency into how their tax dollars are being spent. The interactive page offers a transparent, up-close view of how the FAA is investing \$12.5 billion from the *One Big Beautiful Bill* into air traffic control facilities across the country
NOW BOARDING: Trump's Transportation Secretary Sean P. Duffy & FAA Administrator Bedford Deliver Radical Transparency with New "Modern Skies" Website, May 22, 2026, www.dot.gov

✈️ **Trump's Transportation Secretary Sean P. Duffy Invests \$523 Million to Modernize Airport Infrastructure in 43 States**

U.S. Transportation Secretary Sean P. Duffy on May 28, 2026 announced the Federal Aviation Administration (FAA) has invested more than \$523 million in airports nationwide to modernize infrastructure, improve safety and deliver a more efficient travel experience for American families. The Department delivered 332 grants to airports in 43 states through the [Airport Infrastructure Grants program](#) to support runway rehabilitation, apron and taxiway improvements, terminal upgrades, and other airfield investments. "Upgrading our runway infrastructure is part of our work to usher in the Golden Age of Transportation," said U.S. Transportation Secretary Sean P. Duffy. "American families deserve state-of-the-art runways and infrastructure that will make their travel experience safer, smoother, and more efficient."

Trump's Transportation Secretary Sean P. Duffy Invests \$523 Million to Modernize Airport Infrastructure in 43 States, May 28, 2026, www.dot.gov

✈️ Air Cargo Demand Up 4.0% in April Amid Middle East Disruption



Source: IATA

The International Air Transport Association (IATA) released data for April 2026 global air cargo markets showing: 1. Total demand, measured in cargo tonne-kilometers (CTK), increased by 4.0% compared to April 2025 levels (+4.0% for international operations). 2. Capacity, measured in available cargo tonne-kilometers (ACTK), decreased by -0.4% compared to April 2025 (-0.9% for international operations). “Air cargo demand grew 4% year-on-year in April, driven by strong Asia-linked trade flows. But this positive news masks a more complex operating environment. Severe disruption at major Gulf hubs due to the war in the Middle East continued to reshape trade routes and constrain capacity on key corridors. With dedicated freighters carrying much of the growth, air cargo is once again keeping supply chains moving amid trade disruptions. The coming months will test how well the sector can absorb continued geopolitical uncertainty and elevated operating costs,” said Willie Walsh, IATA’s Director General. *Air Cargo Demand Up 4.0% in April Amid Middle East Disruption, May 28, 2026, www.iata.org*

✈️ Middle East War Leads to 3.4% Fall in Air Passenger Demand in April



Source: IATA

The International Air Transport Association (IATA) released data for April 2026 global passenger demand: 1. **Total demand**, measured in revenue passenger kilometers (RPK), was down -3.4% compared to April 2025. Excluding the Middle East, demand increased by 1.2%. Total capacity, measured in available seat kilometers (ASK), decreased -2.9% year-on-year. The load factor was 83.1% (-0.4 ppt compared to April 2025). 2. **International demand** fell -5.3% compared to April 2025. Excluding Middle East, demand grew by 1.9%. Capacity was down -5.1% year-on-year, and the load factor was 83.9% (-0.2 ppt compared to April 2025). 3. **Domestic demand** was flat compared to April 2025. Capacity increased 0.8% year-on-year. The load factor was 81.9% (-0.7 ppt compared to April 2025). “The 46.6% fall in demand for carriers in the Middle East due to war in the region was so acute that it dragged overall demand down -3.4%. The situation for air transport remains highly volatile. The cost of jet fuel more than doubled in April, which is pushing airfares up. Forward schedule data is showing a reduced offering in the coming months, indicating that airlines are balancing high fuel costs and weaker demand.” said Willie Walsh, IATA’s Director General. *Middle East War Leads to 3.4% Fall in Air Passenger Demand in April, May 28, 2026, www.iata.org*



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Rail Transport Updates

CANADA

Railway carloadings, March 2026



Source: Statcan

In March 2026, Canadian railways transported 32.5 million tonnes of freight, down 2.5% compared with March 2025, driven by declines in coal and wheat. Freight traffic volume in March 2026 was just below the five-year average of 32.9 million tonnes for the month of March. The major noticeable factors for March 2026 were: 1. Carloadings of coal down sharply; 2. Carloadings of some agricultural products temper declines; 3. Intermodal traffic lagging; and 4 American freight up. During the first quarter of 2026, the cumulative volume reached 93.0 million tonnes, slightly higher (+0.7%) than the same three-month period in 2025. The decline in total freight carried in March 2026 reflected a lower volume of domestic traffic, both non-intermodal loadings (mainly commodities) and intermodal loadings (mainly containers).

Railway carloadings, March 2026, May 25, 2026, www.statcan.gc.ca

CPKC receives 72-hour strike notice from IBEW



Source: CPKC

Canadian Pacific Kansas City (CPKC) said on May 27, 2026 that it has received a 72-hour strike notice from the International Brotherhood of Electrical Workers (IBEW) Canadian Signals and Communications System Council No. 11, which represents approximately 300 Signals & Communications employees across Canada. Should a work stoppage occur, the company has prepared contingency plans that will allow CPKC to continue to serve our customers and the Canadian economy. Safe and efficient railway operations will continue. IBEW has said it intends to strike at 08:00 MDT Sunday, May 31, 2026.

CPKC receives 72-hour strike notice from IBEW, May 27, 2026, www.cpkc.ca

VIA Rail reintroduces on board bike services in the Ottawa-Québec corridor

VIA Rail Canada announced on May 27, 2026 the return of its on board bicycle service on trains between Ottawa and Québec City. As of May 27, 2026 cyclists can reserve a bike space for \$25 per direction on four selected trains, as part of a progressive rollout designed to

ensure a smooth passenger experience from day one. The service is available on the following trains: 1. Ottawa to Québec City: trains 26 and 28; and 2. Québec City to Ottawa: trains 33 and 35. The return of on board bike service comes at a time when more Canadians are choosing to explore their own country. As interest in domestic tourism reaches record levels and demand for active and sustainable travel continues to grow, VIA Rail is helping strengthen Canada's cycle tourism offering.

VIA Rail reintroduces on board bike services in the Ottawa-Québec corridor, May 27, 2026, www.viarail.ca

CN Says STB Was Right to Freeze the UP-NS Merger and Demand More Information

CN commends the Surface Transportation Board's (STB) for its decision to freeze the merger review and order Union Pacific (UP) and Norfolk Southern (NS) to provide substantial additional information. This confirms what CN and many stakeholders have said all along: UP and NS still have not submitted a credible case to support their proposed merger. As the Board cautions, the Applicants' "supplemental filing" in July must present a "prima facie case," which means a case that meets the public interest standard at first glance. That burden belongs to UP and NS alone. It is not the job of public officials and stakeholders to fill the gaps in the Applicants' case. The process should not move forward before Applicants' "prima facie" showing has been made. The Board gave a clear roadmap earlier this year, but UP and NS continue to leave major gaps—which the STB finds "concerning in their frequency and magnitude"—in their amended application, including unresolved competitive harms, inadequate market share analyses, and the absence of meaningful measures that would enhance competition as required under the STB's heightened merger rules. The STB agrees with CN that the amended application "lacks clarity and detail" and does not afford parties a meaningful opportunity to comment on the merits of the merger.

CN Says STB Was Right to Freeze the UP-NS Merger and Demand More Information, May 28, 2026, www.cn.ca

US/WORLD

Attorney Generals urge STB to reject new rail merger application

The top law enforcement officers from six states on May 26, 2026 urged the Surface Transportation Board to reject Union Pacific and Norfolk Southern's revised merger application. In a letter to the

regulator, including new member Richard Kloster who was approved by the Senate last week, Montana Attorney General Austin Knudsen wrote that his group is "concerned that the application for the proposed merger between Union Pacific and Norfolk Southern remains incomplete," and cited "underdeveloped proposals that run contrary" to the STB's rules for major mergers. The letter, which was also signed by attorneys general from Florida, Iowa, Kansas, North Dakota and South Dakota, added that the railroads' filing of seven amendments to the revised application are complicating their efforts to review the transaction.

Attorney Generals urge STB to reject new rail merger application, May 26, 2026, www.freightwaves.com

AAR reports rail traffic for the week ending May 23, 2026

The Association of American Railroads (AAR) on May 27, 2026 reported U.S. rail traffic for the week ending May 23, 2026. For this week, total U.S. weekly rail traffic was 523,574 carloads and intermodal units, up 7.2 percent compared with the same week last year. Total carloads for the week ending May 23 were 230,831 carloads, up 2.2 percent compared with the same week in 2025, while U.S. weekly intermodal volume was 292,743 containers and trailers, up 11.5 percent compared to 2025. Six of the 10 carload commodity groups posted an increase compared with the same week in 2025. They included grain, up 3,064 carloads, to 23,151; metallic ores and metals, up 1,933 carloads, to 23,420; and motor vehicles and parts, up 382 carloads, to 16,866. Commodity groups that posted decreases compared with the same week in 2025 included coal, down 733 carloads, to 55,526; miscellaneous carloads, down 281 carloads, to 10,245; and forest products, down 64 carloads, to 8,275. Canadian railroads reported 95,467 carloads for the week, up 9.2 percent, and 73,496 intermodal units, up 1.2 percent compared with the same week in 2025. For the first 20 weeks of 2026, Canadian railroads reported cumulative rail traffic volume of 3,284,768 carloads, containers and trailers, up 0.6 percent.

AAR reports rail traffic for the week ending May 23, 2026, May 27, 2026, www.ajot.com

STB accepts UP/NS paperwork, puts holds on merger decision



Source: JOC

The US Surface Transportation Board (STB) Thursday, May 28, 2026 unanimously voted to accept Union Pacific Railroad's (UP's) revised application to acquire Norfolk Southern Railway (NS) but held off from giving a final blessing. Instead, the STB put a final decision in abeyance, because the agency said there needs to be additional information submitted concerning the environmental impact of the merger. The STB gave Union Pacific until July 26 to submit that material. The decision allows the process to go forward, but it is potentially another delay in the regulatory review of the proposed \$85 billion transaction.

STB accepts UP/NS paperwork, puts holds on merger decision, May 28, 2026, www.joc.com



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Marine Transport Updates

CANADA

Study: North American Ports are Getting Fewer Direct Connections



Source: Maritime-Executive

Ongoing shifts in global shipping network could be reducing Canadian ports' connectivity, according to a recent analysis by the Bank of Canada. Based on datasets for ship movements between 2016 and 2023, it is apparent that Canadian ports have become less directly connected to global shipping networks, compared to ports in other countries. This has increased the chances that foreign supply disruptions- especially at distant hubs- impact Canada's domestic markets and prices. To map the decline, the central bank analysis calculated the degree centrality, which is an indicator of the number of unique destinations directly connected to a port. Low degree centrality means a port has few dedicated routes. The study found that the degree centrality of Canada's top five ports declined considerably between 2016 and 2023. For instance, the weighted centrality for Port of Vancouver back in 2016 was 0.75 percent, but this fell to 0.16 percent in 2023. A similar trend is visible for Halifax, Montreal, New Westminster and St. John's. For context, the degree centrality for Zhoushan in China, the world's most connected port, was calculated at 2.9 percent in 2023.

Study: *North American Ports are Getting Fewer Direct Connections*, May 25, 2026, www.maritime-executive.com

Vancouver truce opens door for GCT as mega-terminal operator



Source: JOC

The recent decision by Global Container Terminals (GCT) and the Vancouver Fraser Port Authority to jointly study development of the port's proposed mega-terminal squashes the duo's long-running dispute, positions GCT to run the terminal, and inches the long-planned facility closer to realization. The truce between the agency running Canada's largest container port and the terminal operator tenant ends a years-long legal battle tied to the port trying to develop the Robert Banks Terminal 2 and GCT's separate plan to build a fourth berth at its Deltaport facility. The RB2 project is expected to cost more than C\$3 billion (US\$2.17 billion). GCT is gauging what unique efficiencies it could bring to operating Robert Banks Terminal 2, along with its existing terminal Deltaport.

Vancouver truce opens door for GCT as mega-terminal operator, May 28, 2026, www.joc.com

US/WORLD

Deal to Reopen Hormuz Gets Closer, But With Little Agreement in Public



Source: Maritime-Executive

The U.S. and Iran have announced an outline of an agreement to extend their ceasefire and reopen the Strait of Hormuz. The deal has not yet been signed, and as in previous talks, officials on both sides have leaked out conflicting accounts of the details. The contents of the deal have not been officially released, and it appears to be structured as a ceasefire extension to allow further time for negotiation, with some of the most difficult decisions deferred for further talks. While definitive confirmation is still pending, a general outline has emerged from participants' background statements. A U.S. official told the Wall Street Journal on Sunday the U.S. has agreed to provide Iran's economy with some "breathing room," but has not yet promised to release frozen Iranian funds or lift sanctions.

Deal to Reopen Hormuz Gets Closer, But With Little Agreement in Public, May 24, 2026, www.maritime-executive.com

FMC collects civil penalty from Maersk on detention bills



Source: JOC

The FMC issued rules in 2024 that, among other things, prevent ocean carriers from billing parties outside of the beneficial cargo owner. Maersk has reached an agreement with the US Federal Maritime Commission (FMC) to pay \$1.9 million in civil penalties over the ocean carrier's practices for billing for container detention. The agency said in a statement on Tuesday, May 26, 2026 that it had reached a compromise agreement with Maersk related to allegations of it charging detention "against third parties who had not consented to be bound by the terms of Maersk's bills of lading, service contracts, or tariffs." Maersk paid the penalty, along with refunds to the third parties, but did not admit to violations of the US Shipping Act or FMC rules.

FMC collects civil penalty from Maersk on detention bills, May 26, 2026, www.joc.com

Houston ship channel tonnage up 12% in first quarter



Source: AJOT

Waterborne tonnage moving in and out of Houston in the first quarter of 2026 reached 65 million short tons, up 12% compared to last year, according to the most recent data. Growth was driven primarily by exports, which at nearly 54 million short tons were up 19% compared to the first quarter of 2025. Imports were down 12% over the same period. "Houston continues to be a leader for energy exports," said Charlie Jenkins, CEO of Port Houston. "At our port complex overall, exports of petroleum gases are up 33%, refined products are up 24%, and crude oil is up 19% through the first quarter of this year."

Houston ship channel tonnage up 12% in first quarter, May 26, 2026, www.ajot.com

Jones Act Supporters Launch Campaign to End White House's Waiver



Source: Maritime-Executive

The Trump administration has waived the Jones Act for petroleum and fertilizer cargoes from March through mid-August, covering all U.S. regions and all ports. The waiver is unprecedented in length and scope, and U.S. domestic shipping operators are pushing back hard. This week, the American Maritime Partnership - the voice of the domestic maritime industry - launched a national advertising campaign aimed at convincing the White House to bring the waiver to an end. "Clearly, President Trump has been led to believe that waiving the Jones Act is an effective way to lower gas prices, when we all see that prices have not gone down with the waiver. What the waiver does is put America last by allowing foreign operators and mariners to take American business and jobs," said Jennifer Carpenter, President of the American Maritime Partnership.

Jones Act Supporters Launch Campaign to End White House's Waiver, May 28, 2026, www.maritime-executive.com



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Road Transport Updates

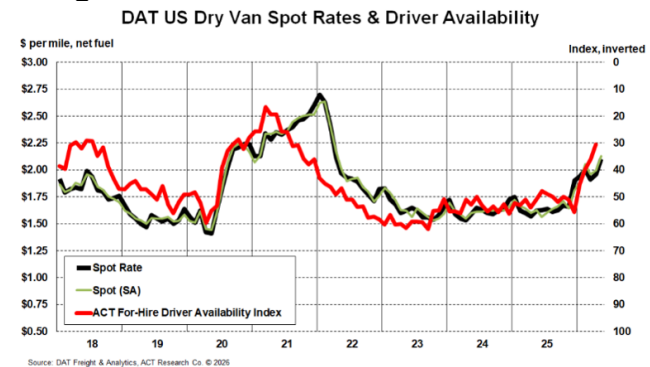
CANADA

Trucking employment declines for fourth straight month in April: THRC

The trucking and logistics sectors in Canada saw their fourth straight month of a year-over-year drop in employment, according to Trucking HR Canada. Employment across trucking and logistics dipped by 0.2% (or 1,800 positions) in April 2026 compared to April 2025, bringing total trucking and logistics employment to 750,600 workers. The sector's unemployment rate also fell slightly from 6.0% last year to 5.5% in April 2026. At the same time, THRC said the number of workers actively seeking jobs in trucking and logistics declined by 4,400 people year over year — a 9.2% drop. Employment among truck drivers declined, too, with employment falling by 23,600 jobs in April, a 7.4% decrease compared to a year ago. At the same time, unemployment rate among transport truck drivers rose slightly from 6.4% to 6.7%. However, THRC noted there were still 900 fewer drivers actively seeking work last month compared to April 2025.

Trucking employment declines for fourth straight month in April: THRC, May 25, 2026, www.trucknews.com

ACT Research says tightening capacity is driving spot market surge



Source: Trucknews

ACT Research says the recent surge in truckload spot rates is being driven more by shrinking capacity than by a meaningful freight recovery. In its latest Freight Forecast: Rate and Volume Outlook report, the firm said the current freight cycle is increasingly supply-driven, with tightening truck capacity pushing rates sharply higher following International Roadcheck. “A supply-driven freight cycle doesn’t imply strong volumes, and this time is no different,” ACT said. The firm noted truckload spot rates, excluding fuel, rose roughly 30% year over year coming out of Roadcheck enforcement week. “Improving survey data, including a jump in the ACT For-Hire Volume Index, suggest our friends at medium and large dry van and reefer fleets are beginning to see significantly stronger demand, even as the broader market does not,” said Tim Denoyer, vice president and senior analyst at ACT Research.

ACT Research says tightening capacity is driving spot market surge, May 24, 2026, www.trucknews.com

Walmart launches LTL truck consolidation program for suppliers



Source: Freightways

Walmart is simplifying inbound logistics and reducing costs for suppliers that prepay for freight service by enabling them to more easily combine less-than-truckload shipments into full truckloads at automated consolidation points that feed the company's regional distribution centers. The new prepaid consolidation program allows suppliers that leverage Walmart's supply chain network to merge shipments under a single national purchase order to one location, which combines the inventory and ships it to the company's 42 regional distribution centers, creating more transportation efficiency, Walmart said in a news release on Tuesday, May 26, 2026. Vendors will benefit from the streamlined consolidation program through cost savings on pallets and labor, plus improved order cycles and sales quantities as Walmart takes advantage of the added flexibility to place a supplier's product in the correct location based on customer demand, Walmart stated. Walmart has a private fleet of trucks that operate from large distribution centers to replenish stores, but most inbound shipments are delivered by third-party carriers.

Walmart launches LTL truck consolidation program for suppliers, May 26, 2026, www.freightwaves.com

Electric drayage truck pilot launches at Port of Vancouver

Battery-electric container trucks are now operating at the Port of Vancouver through a pilot program designed to help trucking companies test zero-emission equipment in real-world drayage operations. The Electric Container Trucking Program (ELECTRA) provides participating fleets with subsidized five-year leases and charging infrastructure support. The pilot currently includes five

trucking companies operating six battery-electric trucks, with four already in service and two more expected later this year. Participating carriers include Aheer Transportation, Lally Bros. Holding, Simard Westlink, TransBC Freight and West Coast Freight.

Electric drayage truck pilot launches at Port of Vancouver, May 26, 2026, www.trucknews.com

B.C. law coming to mandate dashboard cameras for commercial vehicles

A private-members bill to mandate dash cameras on all commercial vehicles traveling B.C. highways has passed unanimously through the legislature. B.C. Conservative member Ward Stamer says the bill started with families along Highway 5 in his Kamloops-North Thompson constituency who have buried their loved ones after preventable crashes. Stamer [says in a statement](#) that it finishes with B.C. leading the country on commercial vehicle safety. He says the cameras hold drivers accountable, and make sure that when a crash happens the evidence isn't lost, disputed or "buried in a yearlong investigation." The statement says the B.C. Trucking Association (BCTA) endorsed the bill, noting that about 75% of collisions involving a commercial vehicle aren't the fault of that driver. The bill will come into force six months after receiving royal assent. Stamer called for mandatory dash cameras three years ago — when he was mayor of Barriere — after a series of fatal crashes on Highway 5. "Good ideas shouldn't belong to one party," Stamer says in the statement issued Tuesday, May 26, 2026. "Every member who voted for this heard from constituents who've lost people on our highways. This is what the legislature should look like."

B.C. law coming to mandate dashboard cameras for commercial vehicles, May 27, 2026, www.trucknews.com

Ontario's driver training system riddled with oversight failures, audit says



Source: Freightwaves

An auditor general report from the Canadian province of Ontario has concluded authorities failed to effectively monitor commercial truck driver training, inspections and licensing, uncovering widespread compliance gaps that industry groups warn have jeopardized highway safety for years. The May 12, 2026 audit found that some truck driving schools issued Entry Level Training (ELT) certificates without providing the province's required minimum training hours, while regulators failed to inspect dozens of schools offering commercial driver instruction. The report examined Ontario's Class A commercial driver licensing system, which governs tractor-trailer operators. Auditors noted that large commercial trucks account for only about 3% of vehicles on Ontario roads but are involved in 12% of fatal crashes. Trucking expert says regulators ignored industry warnings for years as noncompliant trucking schools multiplied across the province. Canada's trucking industry is now facing mounting pressure to overhaul Ontario's commercial driver training system after auditors uncovered widespread compliance and oversight failures. *Ontario's driver training system riddled with oversight failures, audit says, May 28, 2026, www.freightwaves.com*

CTA Participates in Federal Labour and Enforcement Consultations

CTA has been actively engaged in recent federal consultations led by Employment and Social Development Canada (ESDC) on two significant policy initiatives: a review of the Administrative Monetary Penalty (AMPs) system and a broader review of federal labour relations. The labour relations consultation has focused heavily on gaps in the collective bargaining process and the increasing number of labour disruptions in recent years in federally regulated sectors – particularly rail, air, and marine transportation. According to the federal government, the review is intended to identify ways to strengthen and improve the collective bargaining process while promoting greater labour stability. Importantly for the transportation and business communities, the consultation also included discussion on two high-priority issues in the trucking industry: worker misclassification and “Driver Inc.” practices, as well as the implementation and impact of the federal mandated medical leave provisions (10 paid sick days). *CTA Participates in Federal Labour and Enforcement Consultations, May 28, 2026, www.ontruck.ca*

US/WORLD

Sen. Cotton urges DOJ investigation of China-backed parcel carriers



Source; Freightwaves

Republican Sen. Tom Cotton has asked the Department of Justice to investigate whether Chinese controlled parcel delivery companies pose a national security and supply chain risk, claiming they leverage unfair foreign subsidies, vast amounts of granular data and shady import practices to take business from American companies. Logistics analysts acknowledge that Chinese-backed last-mile delivery carriers with an ultra-low cost business model and lower compliance standards are rapidly gaining market share, putting pressure on FedEx, UPS and regional carriers like Veho and OnTrac. Non-asset based parcel carriers, many with connections to Chinese e-commerce giants and logistics companies, use independent fleet owners and gig workers to deliver online orders to shoppers. Critics say startup delivery companies engage in unfair competition. *Sen. Cotton urges DOJ investigation of China-backed parcel carriers, May 22, 2026, www.freightwaves.com*

How India is emerging as a major hub for international courier and logistics services

India's international courier and logistics sector is undergoing a fundamental transformation, emerging as one of the most dynamic and fastest growing markets in the global logistics industry. Driven by explosive e-commerce growth, supportive government policies, and increasing cross border trade activity, India is rapidly positioning itself as a major hub for international courier and logistics services on the world stage. The Indian logistics market is currently valued at over USD 250 billion dollars and is projected to grow at approximately 10 to 12 percent annually over the next five years. The international courier segment alone has witnessed double-digit growth year on year as more Indian businesses explore export opportunities and more families send parcels to loved ones living abroad. India now ranks among the top five countries globally in terms of outbound international parcel volume, reflecting its deepening integration with global trade networks. Several powerful forces are driving this remarkable growth.

The explosion of e-commerce exports has pushed millions of small and medium enterprises across India to ship their products to customers in Australia, the USA, the UK, Canada, the UAE, and beyond. The Indian government has further accelerated this trend through the introduction of the National Logistics Policy, investments in dedicated freight corridors, airport cargo infrastructure upgrades, and significant simplification of customs procedures that have collectively reduced logistics costs and improved overall supply chain efficiency.

How India is emerging as a major hub for international courier and logistics services, May 22, 2026, www.ajot.com

Voltera, Revel to merge EV charging operations

Voltera and Revel announced May 26 they have signed a definitive agreement to combine their businesses, creating a large-scale EV charging infrastructure platform for autonomous vehicles, electric fleets and ride-hail operations in major U.S. cities. The combined company will operate under the Voltera name following the transaction and is expected to include more than 1,000 charging stalls, either operational or under development, across 11 U.S. metropolitan markets. According to the companies, the platform will focus on building, owning and operating fast-charging infrastructure designed specifically for fleet operations in dense urban environments

Voltera, Revel to merge EV charging operations, May 26, 2026, www.trucknews.com

Counteract acquires DynaBeads brand assets

Counteract Balancing Beads has acquired the DynaBeads brand and related assets from Innovative Balancing, strengthening its position in the tire balancing products market as the latter company winds down operations. The Guelph, Ont.-based company said the acquisition is intended to provide continuity for DynaBeads customers by offering ongoing product availability, technical support and distribution stability. “We are proud to welcome DynaBeads customers to Counteract,” said Daniel LeBlanc, president of Counteract Balancing Beads. “At a time when customers need certainty and consistency, we offer both. With nearly three decades of experience and a strong foundation in the market, we are uniquely positioned to deliver the performance, support, and reliability they can count on.”

Counteract acquires DynaBeads brand assets, May 26, 2026, www.trucknews.com

USPS, DHL eCommerce Expand Long-Term Final-Mile Partnership With \$10 Billion Parcel Delivery Agreement



Source: Inbound Logistics

The U.S. Postal Service and DHL eCommerce announced a long-term expansion of their parcel delivery partnership Thursday, May 28, 2026 formalizing a relationship both companies increasingly describe as foundational to their U.S. e-commerce strategies. Under the agreement, DHL eCommerce will continue using USPS exclusively for final-mile delivery on its domestic parcel business in the United States. Executives said the deal, valued at more than \$10 billion over its term, marks the first long-duration structure in the companies’ 25-year relationship and is intended to support major volume growth over the next decade. The announcement underscores a broader shift underway in the domestic parcel market: carriers are increasingly separating upstream network control from the economics of residential delivery density. For USPS, the agreement offers stable parcel volume growth as the organization continues trying to offset structural declines in traditional mail. For DHL, the partnership avoids the substantial capital investment required to build a nationwide residential delivery operation from scratch.

USPS, DHL eCommerce Expand Long-Term Final-Mile Partnership With \$10 Billion Parcel Delivery Agreement, May 28, 2026, www.inboundlogistics.ca



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CANADA

10 Tips for Supply Chain Leadership Lessons



Source: Inbound Logistics

Behind every supply chain decision are real people balancing speed, cost, risk, and relationships. Effective leaders recognize that technology matters, but success is ultimately defined by how they support people, make tradeoffs, and handle change. The tips for supply chain leadership are as follows: 1. Lead with clarity, not just urgency. 2. Design processes for people. 3. Invest in connection before automation. 4. Treat exceptions as opportunities. 5. Build trust through transparency. 6. Empower judgment, don't replace it. 7. Include the front line in change initiatives. 8. Develop data fluency. 9. Strengthen relationships. 10. Measure progress beyond cost savings. *10 Tips for Supply Chain Leadership Lessons, May 26, 2026, www.inboundlogistics.com*

Canada's balance of international payments, first quarter 2026



Source: Statcan

Canada's current account deficit (on a seasonally adjusted basis) widened by \$6.2 billion to \$7.2 billion in the first quarter of 2026. This widening of the deficit reflected a reduction in the investment income surplus, as well as an increase in the trade in goods deficit. The first quarter of 2026 marked the 15th consecutive quarter in which the current account balance was in a deficit position. While the growth in good imports was mainly in metal and non-metallic mineral products in the first quarter, increases in goods exports continued for a narrow set of commodities, namely crude oil, natural gas and gold. Meanwhile, exports of autos and forestry fell to levels last seen in 2021 and 2020. In the first quarter of 2026, in the financial account (unadjusted for seasonal variation), inflows of funds from abroad to finance the current account deficit came largely from foreign investment in Canadian bonds. While Canadian investors continued to decrease their exposure to US government debt instruments, foreign investors increased their

holdings of Canadian government and corporate bonds by a record amount in the first quarter. Meanwhile, the direct investment activity generated a net outflow of funds totalling \$17.2 billion, as direct investment abroad rose in the quarter, following a net inflow in the previous quarter.

Canada's balance of international payments, first quarter 2026, May 28, 2026, www.statcan.gc.ca

US/WORLD

Mexico, EU to sign stalled trade deal as they aim to diversify from US

Mexico and the European Union are set to sign a long-stalled free trade agreement on Friday, May 22, 2026 as they seek to decrease dependence on the U.S. and partially insulate themselves from U.S. President Donald Trump's tariffs. The accord, which they reached broad agreement on in 2025 but have delayed signing, expands a Mexico-EU trade accord from 2000, which covered only industrial goods. The new pact adds services, government procurement, digital trade, investment and farm produce. Mexico's President Claudia Sheinbaum, European Commission President Ursula von der Leyen and European Council President Antonio Costa are to sign the deal in Mexico City in their first summit in over a decade.

Mexico, EU to sign stalled trade deal as they aim to diversify from US, May 22, 2026, www.ajot.com

US, Mexico set three rounds of trade deal talks without Canada

The Trump administration's trade agency said on Wednesday it will kick off the first of three negotiating rounds with Mexico this week to revamp the North American trade agreement, but made no mention of any talks with Canada. The U.S. Trade Representative's office said in a statement that Deputy U.S. Trade Representative Jeffrey Goettman will lead bilateral talks in Mexico City on Thursday and Friday focused on "economic security and rules of origin for key industrial goods." USTR said the U.S. and Mexico will hold a second round of negotiations in Washington on June 16-17 focused on agriculture and "a level playing field," with a third set of talks in Mexico City scheduled for the week of July 20.

US, Mexico set three rounds of trade



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Events

 The Chartered
Institute of Logistics
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New York Rail Capacity Conference

Presented by CILT Global Rail
Group and CILT North America

Event location: 666 3rd Ave, Manhattan (5 minute walk from Grand Central Station)
Wednesday 10th June | 9.30am to 4pm EDT
Entry is \$30.00 (or free for CILT Members)

Register now

For enquiries, please contact,
rail@ciltinternational.org

Transportation's Top Stories Other CILT News

Register now for the New York City – Rail Capacity Conference hosted by CILT Global Rail Group and CILT North America on Wednesday, June 10 beginning at 9:30 am ET at 666 3rd Ave, New York, New York, United States.

We have an exceptional speaker lineup confirmed for the New York City Rail Capacity Conference on June 10 in Manhattan — here's why you should be there.

Paul Grether - Chief, MTA Grand Central Madison Operating Company
Chris Jackson - President, Tracsis Rail Technology Solutions
Scott Spencer - Chief Operating Officer AmeriStarRail
Uday Schultz - Performance Analysis, MTA New York City Transit
Ian Martin, Manager, Rail Network Planning, New York City Transit Department of Subways
James Bonner - President, New York Susquehanna & Western Railway

Rail capacity is one of the most pressing challenges facing the New York region right now — this is a rare opportunity to hear directly from the people at the heart of it, and to connect with fellow professionals across the sector.

CILT Members attend free. Non-members \$30. Either way, exceptional value for a full day of insight and networking in the heart of Manhattan.

Register here 

<https://ciltna.com/events/new-york-city-rail-capacity-conference/>

The Chartered Institute of Logistics and Transport

2026 CILTNA TORONTO HAMILTON SPRING OUTLOOK CONFERENCE
CONFÉRENCE PRINTEMPS 2026 DE L'ALTAN À TORONTO ET HAMILTON

FRIDAY, 19 JUNE 2026 @ 08:00 ET

"MOVING CANADA FORWARD: MOBILIZATION TOWARDS SUCCESS IN AN UNCERTAIN WORLD"

KPMG CANADA, 100 NEW PARK PLACE SUITE 1400, VAUGHAN, ON L4K 0J3

CILTNA Member: \$100.00 CAD
 Non-Member: \$140.00 CAD

Register at: <https://ciltna.com/events/2026-ciltna-spring-outlook-conference/>

Sponsored by:

CN **CPKC** **KPMG**

Join us on Friday, 19 June at KPMG Canada, 100 New Park Place Suite 1400, Vaughan, ON for the 2026 CILTNA Spring Outlook Conference: “Moving Canada Forward: Mobilization Towards Success in an Uncertain World”.

Network with industry professionals, shape the conversation, and help define the path forward for Canadian logistics and transportation.

- **Tariff Update:** Navigating tariffs between Canada, the U.S., and other regions can be daunting. As trade policies shift impacting Canadian goods like automobiles, steel and more, the upcoming CUSMA review is one of the most critical trade negotiations of our generation. Now is the time to leverage strategic insights from our expert panel.

Speakers: Matthew Kronby, Partner, Competition, Trade and Foreign Investment, Osler, Hoskin & Harcourt LLP & Kyri Fabios, Director of Product Development, UPS Supply Chain Solutions

- **Supply Chain Trends 2026:** Explore the forces reshaping transportation — from smarter networks and digital platforms to rising expectations for faster, more seamless service. We'll look at how customers' needs are changing and how new digital solutions can unlock safer, cleaner, and more connected mobility.
 Speaker: Justin Bailie, CEO, Mosaic

- **Lunch with Fireside Chat:** Sabrina will speak on her experience as a manufacturer and supply chain expert.
 Speaker: Sabrina Fiorellino, Chief Executive Officer at Fero International Inc.

REGISTRATION FEES:

CILTNA Member: \$100.00 CAD

Non-Member: \$140.00 CAD

For details and registration, please visit: <https://ciltna.com/events/2026-ciltna-spring-outlook-conference/>

Job Postings

*** Replenishment Analyst (Evergreen), Canadian Tire Corporation, Toronto, ON, Canada**

About the job

Please note that your application will be considered for the current and future hiring opportunities within this job posting.

What You'll Do

The Replenishment Analyst role is a full-time permanent position, with learning and development opportunities including exposure to senior leaders, designation/certification/schooling support and mentorship. We also provide a comprehensive and competitive benefits package that flexes to meet your individual needs.

As a Replenishment Analyst you will develop broad operational experience while managing replenishment for specific categories. Replenishment Analysts collaborate with suppliers and internal teams to manage the flow of inventory into Distribution Centres and respond to changes in demand. Working in partnership with the Category Management, Forecasting, and Promotions teams, you will introduce exciting new products while maintaining and developing existing product assortments for promotional, regular, and seasonal demand. At the intersection of Supply Chain and Merchandising, this role is a cross-functional opportunity that is integral to the organization due to the high level of accountability and the critical impact to the bottom line.

- Negotiation and supplier relationship management, collaboration with internal and external stakeholders
- Data mining and analysis
- Rapid problem solving and thinking on your feet
- Seasonal inventory and replenishment strategy
- Distribution Requirements Planning (DRP)
- Supply Chain functions such as Operations Planning, Transportation, Distribution, Inventory Management
- Ownership and direct accountability for results and metrics

What You Bring

- Undergraduate or post graduate degree in Engineering, Math, Business or Commerce, with demonstrated interest in operations and supply chain
- 2+ Years Work Experience, can include Co-op or Internship experience
- Strong working knowledge of Microsoft Excel and Access
- Work experiences in analyst roles highly valued, especially data driven, analytical, or process improvement experience
- Analytical, comfortable with data driven decision making and working with numbers
- Negotiators able to gain consensus with internal and external stakeholders

We're always looking for great talent! In addition to competitive pay, we offer:

- Comprehensive benefits and retirement programs
- Performance incentives, Continuing Education Programs
- Other perks to support your well-being
- Career growth opportunities and product discounts

Our typical hiring range is between \$53,000 and \$88,000. Salary decisions are also dependent on other factors such as your experience, job-related knowledge, skills and competencies, market location, industry benchmarks, internal equity and other role-specific requirements.

This posting represents an existing vacancy within our organization.

To apply, please visit: <https://www.linkedin.com/jobs/view/3910400577>

* Supply Planner, Stanley Black & Decker, Inc., Mississauga, ON, Canada

The What

Make A Difference for Those Who Make the World™

As a Supply Planner you will be part of a dedicated team based in Mississauga, Ontario and reporting to the Supply Planning Manager. The Supply Planner is responsible for managing inventory levels and supporting business objectives through effective supply planning. This role works closely with the Demand Planning Team and cross-functional partners—including Sales, Marketing, Finance, Operations, and Manufacturing—to ensure optimal inventory, best-in-class service levels, and successful new product introductions.

The Why

It takes great people to achieve greatness. People with a sense of purpose and integrity. People with a relentless pursuit of excellence. People who care about making things better For Those Who Make The World™. Sound like you? Join our top-notch team of nearly 48,000 professionals globally who are making their mark on some of the world's most beloved brands, including DEWALT®, CRAFTSMAN®, CUB CADET®, STANLEY® and BLACK+DECKER.

What You Will Get To Do

- Develop and maintain supply plans for assigned product lines; balancing inventory targets, service levels while reducing excess and obsolete inventory through proactive management of new product development (NPD), product transitions, and underselling items
- Analyze demand forecasts and inventory data to create replenishment schedules, collaborating with global planning, manufacturing, and distribution teams to ensure timely and efficient product flow
- Monitor and report on key supply chain metrics, including inventory turns, fill rates, and back orders
- Identify, communicate, and escalate risks to supply and service levels, and provide recovery plans and get-well dates for out-of-stock scenarios
- Lead and participate in monthly Supply Review and Promotional Review meetings to assess supply risks, align on inventory strategies, and ensure readiness for upcoming promotions and demand spike
- Manage inventory levels to minimize excess and obsolescence

- Develop and manage SKU inventory planning strategies utilizing JDA, maintaining accurate planning parameters and data integrity
- Support the supply of new products through setup, production, and market delivery, as well as end-of-life transitions, coordinating globally with Marketing, Demand, Supply Chain, and Manufacturing teams
- Drive process improvements to enhance supply planning accuracy and efficiency
- Serve as the link between suppliers, manufacturing locations, and the Canadian market, representing Supply Chain Operations
- Work on ad-hoc improvement projects; other duties as assigned

Who You Are

- 3-5 years of demonstrated Inventory Planning/Supply Chain experience
- Post-Secondary education in Supply Chain Management, Distribution or Inventory Management is preferred
- Experience working for a large retailer/CPG is preferred
- Exceptional organizational and leadership skills
- Excellent verbal and written communication skills
- Demonstrated ability to work in a complex, fast paced, deadline-driven environment
- Intermediate/advanced experience using Microsoft Excel
- Computer proficiency a must (MS Office products)
- Knowledge of PBI, SAP and JDA Supply Planning System an asset

What You Get

- Anticipated compensation for this role is \$70,000-\$75,000 in annual base salary. Salary is based on market location, and may vary depending on job-related knowledge, skills, and experience.
- We care about the safety and the well-being of our employees.
- A supportive work environment where you can be your best every day.
- Opportunities to stretch and develop in our diverse lines of business within our Fortune 200 company.
- We offer different ways for you to give back to communities where we operate.
- Competitive compensation & benefits package.
- Use of a company laptop.

- Company Perks including: Goodlife Fitness discounts, Employee product purchase, and many more!

To apply, please visit: <https://www.linkedin.com/jobs/view/4401509971>

* Logistics Management Analyst, Lockheed Martin, Bridgeport, NJ, USA

About the job

Basic Qualifications

- Ability to demonstrate proficient knowledge of computer systems, databases and programs.
- Organization and communication skills.
- Experience in developing reports using Microsoft products to communicate to multiple customers and programs
- Demonstrate strong analytical, problem solving and multi-tasking skills.
- Possess knowledge of lean manufacturing and ability to work in team environment.
- Able to understand engineering drawings and parts lists.
- Candidate must be able to obtain a Secret Government Clearance

Job Description

WHO WE ARE

Lockheed Martin is a global leader in aerospace, defense, and technology solutions, dedicated to pushing the boundaries of innovation and shaping the future of the industry. With a rich legacy of excellence and a commitment to delivering advanced capabilities to our customers, we are proud to be at the forefront of cutting-edge technology and engineering.

What We're Doing

At Lockheed Martin, we're revolutionizing the aerospace and defense sector through groundbreaking technology, advanced manufacturing processes, and a world-class team of professionals. Our mission-driven approach and unwavering dedication to excellence ensure that we continue to deliver superior products and solutions to our

customers around the world.

THE WORK

Controls the efficient flow of goods, services, and information between point of origin through customer placement in order to meet customer requirements. Ensures that customer service and time objectives are achieved within existing financial constraints in order to/ meet marketing and financial objectives. Ensures the execution and continuous improvement of standard logistics processes, such as the replenishment system, data interchange systems, demand management, electronic data systems administration and related functions. Builds relationships with strategic customers through logistics initiatives. Integrates learning from customers, competitors, operating entities, distribution, transportation, customer service, other industries, industry groups, and professional training to continuously improve competitive position.

Who You Are

You are a dynamic and results-oriented professional with a passion for driving operational excellence and optimizing production processes. You thrive in a fast-paced environment and are adept at managing complex projects while maintaining a high level of accuracy and attention to detail. Your strong analytical skills, coupled with your ability to communicate effectively and collaborate across departments, make you an invaluable asset to our team.

WHY JOIN US

Opportunity for Impact: Join a team that is at the forefront of innovation in the aerospace and defense industry and make a significant impact on the success of our organization.

Professional Development: Take advantage of unparalleled opportunities for growth and advancement within Lockheed Martin, with access to world-class training and development programs.

Collaborative Culture: Work alongside some of the brightest minds in the industry who share your passion for excellence and who are committed to supporting each other's success.

Competitive Benefits: Enjoy a comprehensive benefits package, including health insurance, retirement plans, and paid time off, as well as competitive salary offerings.

Cutting-Edge Technology: Be part of a dynamic and forward-thinking

work environment where you will have the opportunity to work with the latest technology and contribute to groundbreaking projects that are shaping the future of aerospace and defense.

Desired Skills

- Degree from an accredited college or equivalent experience in the field such as supply chain management, operations management, industrial engineering or business.
- Excellent communication, team building and analytical skills.
- Ability to work with multiple levels of management, industry and peers at site and across the one RMS factory.
- Inventory control, material handling knowledge and shipping in SAP/Solumina or similar inventory management systems.
- Purchase placement, tracking and expediting of material working with buyers, engineers and vendors.
- Report generation for presentation to leadership, customer and program office

To apply, please visit: <https://www.linkedin.com/jobs/view/4407497516>

* Supply Chain Analyst, 3M, Cordova, IL, USA

The Impact You'll Make in this Role

As a Supply Chain Planning Analyst, You Will Have the Opportunity to Tap into Your Curiosity and Collaborate with Some of The Most Innovative People Around the World. Here, You Will Make an Impact By:

- Create production and procurement schedules for area of responsibility
- Identifying and leading cross functional projects across the business to effectively drive improvements in service, cost, and inventory
- Utilizing Supply Chain tools, Continuous Improvement Methodologies, and processes to make data-driven decisions to improve service, inventory turns, and non-working inventory
- Provides a high degree of planning analysis to support decision making
- Publishes and presents service and inventory metrics and results
- Analyzes capacity to determine equipment loading and resources required

- Works closely with the business unit to understand customer requirements and forecasts. Works closely with manufacturing to ensure alignment to business requirements by setting and maintaining target inventory levels and lead times
- Actively manage working and non-working inventories in assigned businesses to maintain compliance and achieve inventory investment target

Your Skills and Expertise

To set you up for success in this role from day one, 3M is looking for candidates who must have the following qualifications:

- Possess a bachelor's degree or higher from an accredited institution
- Two (2) combined years of experience working with Supply Chain or Logistics, in a private, public, government or military environment (internship and co-op experience qualifies)

Additional qualifications that could help you succeed even further in this role include:

- Bachelor's degree or higher in Supply Chain, Operations Management, and/or Business Analytics from an accredited university
- Four (4) or more years of experience in Supply Chain within a manufacturing plant
- 3M systems experience (SAP)
- History of successfully applying business knowledge to support business needs and goals
- Initiates, leads, and implements the process of supply chain problem identification and resolution
- Advanced Microsoft Suite skills.
- Excellent written & oral communication skills, presentation skills, and interpersonal skills including the ability to influence others and work effectively in a team environment
- Business Transformation or SAP experience

To apply, please visit: <https://www.linkedin.com/jobs/view/4417681189>



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